

Discover King's Lynn / King's Lynn BID Ltd

Draft Proposal 2027-2032

A BID proposal is a document submitted to the Council by the BID proposer along with a formal letter of request to hold a ballot, as required by The BID Regulations 2004. The Regulations also stipulate the information to be included within the proposal. In brief, it comprises a business plan, plus additional information that has been used to inform the content and direction of the business plan.

This document forms the basis of what will be submitted to Cabinet for the meeting on 8 September. It is a draft document as the business plan will not be finally signed off by levy payers until 15 September.

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About Discover King's Lynn

King's Lynn BID Ltd, trading as Discover King's Lynn, is the Business Improvement District for King's Lynn Town Centre. The BID began operation on 1 April 2017, following a successful ballot in the autumn of 2016. King's Lynn BID Ltd is a company limited by guarantee, Co Number 10722907. It is not-for-profit, and is overseen by a Board of non-executive, unpaid Directors. It employs a small team of staff to deliver its services.

Discover King's Lynn is a Town Centre retail BID. In 2017 our aim was "To create a vibrant town centre we can all be proud of, where businesses prosper, our communities thrive and for visitors, a true destination of choice." Almost ten years later that aim is still relevant and is reflected in local strategies like the West Norfolk Economic Strategy and King's Lynn Pride in Place Plan.

The Discover King's Lynn boundary 2017-2027 can be found at Appendix 2, broadly speaking it can be described as including the area from the Riverfront to the Railway Station, and from the northern end of Tuesday Market Place to Boal Quay car park. This area includes 667 hereditaments, that is 667 premises with a rateable value on the national non-domestic ratings list.

About the King's Lynn BID Ltd Board

The composition of the Board aims to reflect the make-up of the Town Centre in terms of sectors, national versus independents and different geographical zones. The Board's role is to monitor the implementation of the Business Plan, hold the team to account and be accountable to our levy payers. The Board are responsible for ensuring compliance with company legislation.

Our current Board Members are;

Sharon Edwards, Chair. Sharon is a Partner at Mapus-Smith and Lemmon and is the only remaining founding member of King's Lynn BID Ltd. Sharon is passionate about supporting independent businesses and providing opportunities for young people.

Jenny Richards, Vice-Chair. Jenny is the owner of Prontaprint Norfolk, based in St James Street. Jenny is an advocate for female entrepreneurs and encouraging greater business collaboration in the Town.

Ian Cooper, Owner / Director, Cooper & Elms, Tower Street. Ian is an ardent supporter of the Town and small business.

Julie Easter, Partner / Director, Kenneth Bush Solicitors. Julie champions staff wellbeing and supports staff recruitment and performance management

Ewa Arthur, General Manager, Poco Lounge. Part of the Lounges Group, Ewa brings a valuable food and drink perspective, as well as active business / community engagement.

Sarah Haynes, Manager, Boots. A Board member since 2017 and an active participant of schemes pre-dating BID such as the Healthy High Street. Sarah brings the national retailer perspective to the Board.

John Harrison, Owner / Director, Youngsters World and B&J Models and DIY Shop, Norfolk Street. A board member since 2017, John has been instrumental in setting up and supporting the Street Ranger service. It was John's idea to purchase the 6 defibrillators, which now also hold bleed kits.

We will be looking to recruit additional board members following a successful ballot outcome.

The Discover King's Lynn Team

The Discover team is currently made up of 4.4 FTE posts; a Manager, Marketing Executive, 2 Street Rangers and an Events & Office Administrator. According to the British BIDs Annual Survey 2025, the median number of staff directly employed by BIDs is 2.1. However 80% of BIDs also use contractors instead of directly employing staff.

Vicky Etheridge, BID Manager since April 2018, provides direction and overall responsibility for day-to-day delivery of the business plan including managing the team, delivery of events and campaigns. Vicky leads on relationship management with stakeholders, and advocacy of the town centre and business. In this capacity Vicky Chairs King's Lynn Neighbourhood Board.

Ellise Riesner is our marketing executive. Ellise joined the team straight from graduating from CWA in 2024 with a distinction in Level 3 Business & Marketing. Ellise creates our marketing plans and marketing content for social media and the Discover King's Lynn App.

Jess Marshall and Harry Downey are our most recent street rangers. Both hold a current SIA door supervisor licence, which has given them a good level of training in conflict management, deescalation techniques and dynamic risk assessment. Their role is three-fold;

- to deter shoplifting and anti-social behaviour and support businesses who have experienced theft or ASB to report the crime and retrieve stock,
- to support the administration of the DISC information sharing system and the shopwatch and Pubwatch groups to use this system effectively.
- to provide a welcoming and friendly presence, including responding to first aid and welfare calls.

Becks Stevens is our events and office administrator. Her role is to take on the admin related to running events, from invoicing to booking acts, checking insurance and chasing payments.

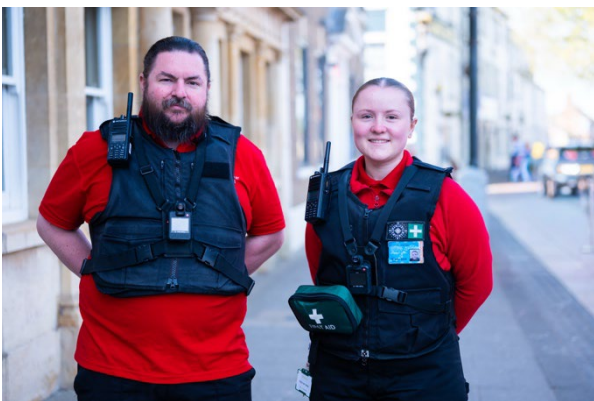
What we have delivered 2022-2026 - Highlights

Priority 1 - To Shout about King's Lynn Town Centre & all that it has to offer



- Over 20 Merchant's Markets
- Annual Christmas Markets, footfall has grown year on year.
- Annual Christmas Street entertainment running every weekend from end November.
- Annual Halloween and Easter events with the Vancouver Quarter. Footfall has increased year on year - April 2026 exceeded April 2019 footfall, October 2025 achieved 97% of October 2019 footfall.
- Annual grant to Festival Too
- Recollect - new Retro market event on Saturday Market Place
- Christmas lights for Norfolk Street, St James' Street and Tower Street.
- Discover King's Lynn App, 4,033 downloads since launch at end of March 2025. Quote from user; "I think it's a good and quick way of keeping up with events in King's Lynn. I use it all the time."
- Social Media followers have increased 75% since 2021, to over 15,000

Priority 2 - To Support & Strengthen Business



- Average of 3 first aid incidents dealt with per week.
- Average of 1 welfare incident a day.
- 66 radio link handsets loaned to businesses.
- DISC secure information sharing and reporting system for shopwatch and Pubwatch. Training to use DISC.
- Over 20 subsidised courses provided for businesses including 1st aid, mental health awareness, fire marshal and marketing.
- The Place Pop-Up Shop supported 132 enterprises, 60 events and 16 entrepreneurs.
- Fortnightly eshots and monthly catch-ups.

Priority 3 - A Voice for Business & The Town Centre Economy



- Member of Town Board since 2019, Chair since 2024 -. influenced Pride in Place Plan, Masterplan, West Norfolk Economic Strategy, STARS project that will include improvements to Baxter's Plain.
- Hosted employment round table with Minister for Employment and local MP, December 2022.
- Encouraged Council to take enforcement action on vacant premises.

Priority 4 - To Create Pride in our Town Centre



- Bunting and festoon lighting around the Town from 2019-2024
- Hanging baskets x 130 since 2021
- New Christmas Lights for St James' Street, Norfolk Street and Tower Street
- Art in the Streets UK SPF Project.

Impact of activities

In our 2022-2027 Business Plan we set a number of success criteria to measure impact. On reflection, many or all of these criteria will be influenced by significant factors beyond the control or influence of the BID.

Priority 1 - To shout about King's Lynn Town Centre and all that it has to offer

Impact measure: closing the gap on 2019 footfall figures

Update: Using data from the Vancouver Quarter footfall counters, the town centre has regained around 93.7% of its 2019 annual footfall. Industry benchmarking from Springboard shows that many UK market towns remain around 8–15% below their pre-pandemic footfall, with shopping habits permanently altered by home working and online retail.

Impact measure: an uplift in footfall during holiday season and around events

Update: April 2026 footfall actually exceeded April 2019 by around 1,600 visits (+0.3%). This suggests that Easter activity is now performing at, or slightly above, pre-pandemic levels. Similarly, the impact of Halloween on October 2025 footfall shows recovery to 97% of the equivalent month in 2019. Finally Christmas, footfall figures for November and December 2025 reached approximately 94.4% of pre-pandemic Christmas footfall.

Impact measure: double the number of website traffic and social media followers by the end of the 2nd term.

Update: Total Facebook Followers - 10,211, total Instagram Followers - 5,763 = 74% increase since 2022. We have made several changes to our website during this period and haven't been able to consistently record website traffic.

Priority 2 - To Support & Strengthen Business

Impact measure: Reduction in retail crime and in the value of goods stolen

Update:

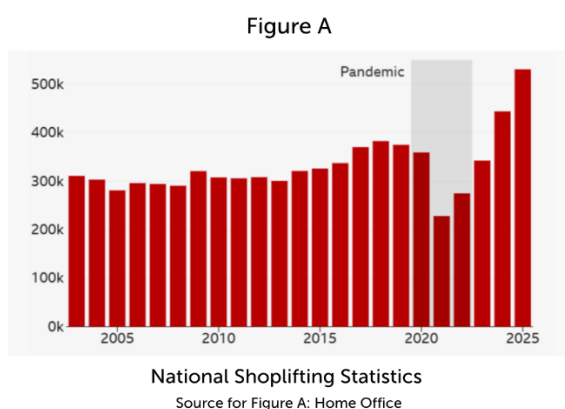
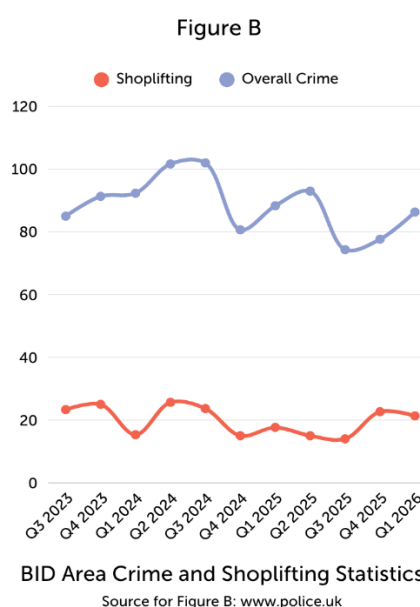


Figure A demonstrates a significant increase in shoplifting offences in the UK, over the last 3 years. However, as demonstrated in Figure B, crime rates and shoplifting offences have remained consistent over the same time period.



Impact measure: Reduction in number of empty premises

Update: Using the Civic Society surveys from 2018-2025 which count the total number of units, their usages and occupancy, the total number of vacant units remains around the same at 12.6%, slightly below the national average. The type and size of units has changed noticeably in the last year with more larger, retail units remaining vacant.

Priority 3 - A voice for business & the Town Centre economy

Impact measure: Leverage of funding from public sector sources for BID projects.

Update: During this Business Plan term we have secured an additional £101,777 in funding from government sources.

Impact measure: Business satisfaction with BID advocacy and representation

Update: Feedback from recent consultation, and a desire for us to continue this work would suggest a high level of satisfaction.

“The advocacy Vicky provides for the town centre to local government - from championing the local businesses on the neighbourhood board (where residents are represented by elected members) through to working directly with officers for the better of the business community is invaluable.”

Priority 4 - To create pride in our Town Centre

- Impact measure: reduction in empty premises = see above.

- Impact measure: improved business satisfaction with the appearance of the Town Centre

Update: We have not undertaken to ask businesses this question. However, looking at feedback from recent consumer surveys for the Pride in Place Plan and Masterplan, it would suggest that satisfaction has not improved and in some instances might have declined due to long-term empty premises such as Debenhams and the Post Office.

Contextual Background

Numbers on their own tell part of the story. In the 4 years since our last ballot, we have continued to see significant changes in the Town Centre. Big national brands like Wilkinsons and the Body Shop have gone into administration, and Cancer Research, British Heart Foundation and the YMCA have closed retail branches. Meanwhile High Street giant Primark, who has resisted on-line shopping, introduced a click and collect service in 2025, a strategy that has boosted footfall into stores for other retailers.

Elsewhere, the former Argos and multi-storey car park has been turned into a state-of-the-art Library, and early anecdotal feedback suggests it has boosted footfall to local shops nearby.

The night-time economy has seen some of the biggest changes in recent years. It is harder to get footfall figures for the nighttime economy, from conversations with venue owners and managers, there is no longer “one good night”. Neither a Friday nor a Saturday night guarantees good footfall and sales, venues are having to work harder to attract customers and reduce opening hours and costs.

Plans and Strategies

King’s Lynn is not alone in experiencing these changes. The impact of the 2008 economic crash was felt in town centres across the country in the form of higher vacancy rates and lower footfall. 2010 saw the first expert review commissioned by the Government and

undertaken by Mary Portas. That review highlighted out-of-town retail, on-line shopping and poor shopping experiences as some of key reasons for the decline. Since 2010 there have been a number of policies and initiatives focusing on High Streets, including the 2019 High Streets Task Force and subsequent Towns Fund.

COVID intensified the pressure on high streets and town centres which were so visibly affected by multiple lockdowns and restrictions, precipitating those trends that had started long before; declining footfall, an increase in on-line and out of town shopping. COVID also highlighted new opportunities for town centres, providing a reminder of the important social and cultural role that town centres play in communities. This dynamic gave focus to subsequent policies such as Build Back Better High Streets 2021 and the 2025 Pride in Place Strategy.

As the Centre for Cities sets out in its 2025 review of high streets performance across the UK, town and city centres need to be viewed in the context of the wider economy¹.

The West Norfolk Economic Vision & Strategy 2045 includes town centres as one of five priorities. “Thriving Towns” sets out a vision for town centres that are vibrant both day and night because they offer a diverse mix of services and facilities, and more people are encouraged to live there. A focus on wider economic growth, as well as growing and diversifying the town centre economy will have a positive impact on town centre usage and perceptions. The Action Plan goes on to list the BID as a delivery partner in two actions related to thriving towns; supporting the High Streets Rental Auction process and the delivery of events and activities to animate the town centre and enliven the atmosphere.

The King’s Lynn Pride in Place Plan 2025 shares a vision that any BID would sign up to and support. “King’s Lynn will be a successful and inclusive town for everyone, with flourishing communities and new opportunities for people to live, work and visit. It will be easy to travel in to and throughout the town, with a healthy, safe, and welcoming environment. Improved facilities, leisure, experiences and culture for people of all ages.”

Of the eight strategic priorities in the Pride in Place Plan, One, Three, Five and Six are particularly relevant to our role as a BID, focussing on Town Centre Revitalisation, Employment and Skills, Transport Connectivity and Safer Streets respectively.

About BIDs, The National Context

According to the British BIDs Spring Report 2026, there are now 352 BIDs across the UK contributing £184,971,060 per annum. The average BID has 450 hereditaments and an annual levy worth £526,983. The number of BIDs has been growing steadily over the last 10 years but is now starting to slow down. 249 of the 352 BIDs are focussed on Town or City Centres delivering services from street cleaning to Christmas lighting, ambassadors and rangers, events and marketing. When it comes to ballot, the average turnout is 43% and failure rate at ballot is relatively low at 8% p.a.

¹ Checking Out: Centre for Cities, The varying performance of High Streets across the country. 10 July 2025.

There are 4 BIDs in Norfolk; Norwich, Great Yarmouth town centre, Great Yarmouth tourism BID and King's Lynn.

BIDs are increasingly seen as an important stakeholder in place-shaping and are referenced in recent Government policies including the Towns Fund in 2019 and in the current Pride in Place Strategy. The Pride in Place Strategy states that it will look to strengthen the BID model by legislating to allow property owner BIDs to operate across the country, not just in London. The aim of this would be to encourage and enable landlords to play a more active role in the places where they own property, working with BIDs and local authorities to create thriving high streets. The Strategy also refers to reforming BID voting procedures and making all BIDs more accountable and transparent.

The BID Ballot Process

The BID ballot process is set out in the 2004 BID Regulations. As per the Regulations, agreement must be sought by the BID proposer (the BID) from the Local Authority to hold a ballot. This must be done through a formal proposal document, including a business plan. The contents page of this document mirrors the requirements set out in the Regulations. BID ballots must be postal ballots and run for a minimum of 28 calendar days. As required, a letter has been sent to the Secretary of State a minimum of 84 days prior to the ballot, on 20 May 2026. A copy of this letter can be found at Appendix 1.

Key dates in the King's Lynn BID ballot timetable 2026

Notification of ballot	1 October 2026
Ballot papers issued	No later than 13 October
Ballot Day	12 November 2026
Ballot results announced	13 November 2026

Every eligible hereditament receives 1 vote, if a business or organisation has more than 1 hereditament, they will have more than 1 vote. For a ballot to be successful, the ballot must be won on two counts – both a majority by number of votes; and a majority by rateable value of those that turnout to vote. There is no turnout threshold required.

SWOT Analysis Discover King's Lynn 2027-2032

In the process of undertaking this SWOT, we have looked at national, regional and local plans and strategies, including the West Norfolk Economic Strategy and Action Plan, The Norfolk Growth Plan, Pride in Place Plan, Pride in Place Strategy and West Norfolk Cultural and Heritage Strategy. We have also talked with businesses and stakeholders.

STRENGTHS	WEAKNESSES
10 years of BID - delivering tangible benefits • Street Rangers • DISC, 60+ radio link radios, shopwatch and Pubwatch schemes. • Support services for businesses e.g. 1st aid training, fire marshal training, marketing training and resources. • Business Week • COVID support and information, stickers and sanitiser • Defibrillators and stab kits x 6 • Events - monthly markets, Easter & Halloween, Summer family activities, Christmas street entertainment, Christmas markets, Santas Workshop, Lantern parade, street food fair, open air film nights, Recollect Retro Market. • Trails - Christmas window competition, • Getting businesses to connect - pancake day, sports day, monthly meet ups • Well respected by other stakeholders - Local Authorities, Police, NCC, Norfolk Chambers. • Christmas lights for indie streets. • Hanging baskets, bunting and lights. • A trusted "voice" for business and the town centre - role on Neighbourhood Board. • Marketing campaigns and digital presence - Cocktail Week, Taste of the Town, Business Spotlights, Meet the Street, KL trends, • Discover King's Lynn App, 4000+ followers • Improved footfall, especially linked to key events.	• Large levy payer base but low rateable values, means it is hard to raise the revenue needed to operate at the level we would like and is expected. • Inflation, NI costs and lower collection rates mean our income has dropped in real terms. • Perception that we have a bigger budget than we actually do! • Remaining confusion amongst some levy payers over who does / is responsible for what e.g. events, radios, bunting - is it BID, Council or Vancouver Quarter. See consultation feedback. • B2B comms can be inconsistent - mailchimp open rate and engagement has declined, issue with list and also spam filters. • Business apathy - patchy engagement at meetings, face to face most effective, although relies on seeing the right person - especially in nationals / larger businesses. • NTE and lack of transport

OPPORTUNITIES	THREATS
• LGR - bigger local authority • with even more challenges, possibly more remote / distanced - opportunity for BID to step up in terms of being a voice for business, highlighting issues. • Possible new Town Council for KL • Devolution - using our voice for business and the Town. • PIPP and capital funding opportunities to encourage change, repurposing, new investment. • Investment in St George's Guildhall - impact on tourism and footfall, raise profile. • KL Masterplan - development and investment opportunities. • Historic England investment interest in KL Town Centre. • Borough Council has adopted a high street rental auction approach for the lower high street -potential catalyst for change. • New Library and BIPC resource - location for business meet ups and training. • Current Govt policy is supportive of BIDs and recognises role in place-shaping. • BID community is growing across the UK. • National strategies focus on High Streets and BIDs - PIPS and forthcoming High Street Strategy	• LGR and Devolution - relationship management and development of new relationships as personnel change. • Relationship with potential new Town Council for King's Lynn - will need to establish a constructive and mutually beneficial relationship. • Rising fuel costs. • Increased transport costs due to rising fuel costs, plus increased parking fees - negative impact on footfall and spend. • Political and economic uncertainty. • Change in Govt 2029 • Businesses don't understand that LGR will affect them and therefore why they need BID as an advocate. • Perception that we are responsible for, or able to do more than we actually can - eg vis-à-vis Debenhams. • Number of national retailers at risk of administration - TG Jones, New Look, River Island impact of their closures.

Consultation

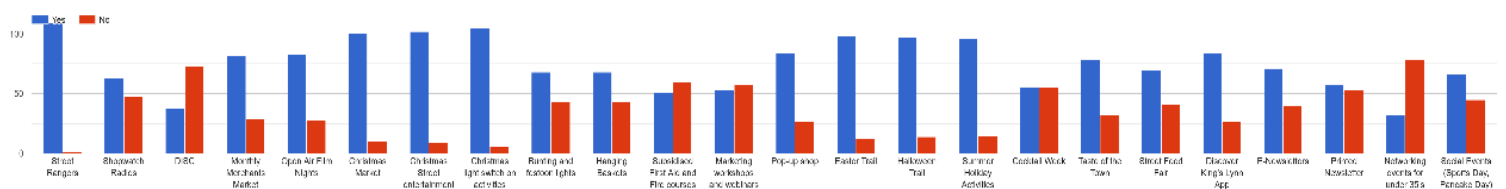
Talking with businesses, getting feedback, sharing information and understanding their challenges is an integral part of being a BID. In 2021 we were fortunate to be able to take the opportunity left by multiple lockdowns to connect with more businesses, more regularly. People wanted to connect, catch up, and collaborate. Over the last 18 months in particular, that sentiment has faded, small business owners are working harder than ever to attract and retain custom, and many national retailers have had their staffing budgets slashed meaning it's hard to get away from the business to network / meet.

That means we've had to work harder and smarter, visiting people in their premises, or catching up at events, using on-line surveys and WhatsApp, taking time in Shopwatch and Pubwatch meetings.

We undertook an online and face to face survey from November 2025 - January 2026 in which we asked businesses which of our services they valued, and which they would like to see continue. We had a 20% response rate based on the current number of hereditaments in the BID area. The survey showed strong support for our street ranger service and core events such as Christmas, Halloween and Easter.

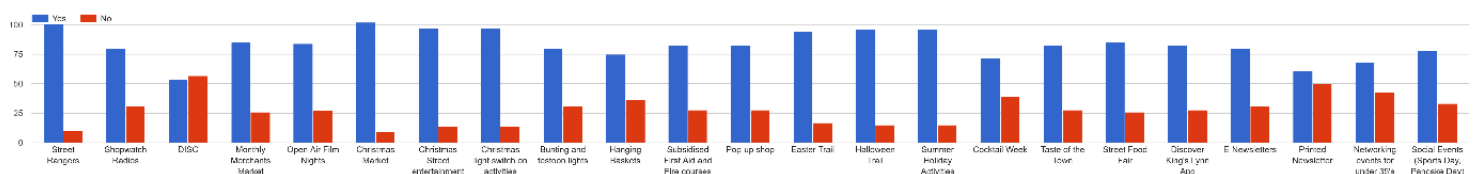
Awareness of activities

Did you know Discover Kings Lynn delivered these services?



Importance of services to business user

Is it important to you that Discover King's Lynn continues with this?



48 respondents also provided comments, which highlighted the on-going debate about car parking; "Enter into more dialogue with the Council about free car parking."

A confusion over who does what; "The Council provide us with radios." "I thought the Vancouver Quarter did all of this."

An enthusiasm for the Street Rangers; "STREET RANGERS!". "Street Rangers provide a safe space in town, supporting people in a non-judgemental way."

A full copy of the survey and the collated responses are at Appendix 3.

We used the responses from the survey to identify the most valued services / activities and took these to levy payers in a series of consultation meetings in April. At those meetings we asked participants to further prioritise activities using the traffic light system (see Appendix 4) We also invited participants to suggest new or different areas for action. "Buy & sort Debenhams!" And car parking issues were raised again.

In May we held our annual meeting and used some of the time to talk about the business plan for 2027-2032. Taking the feedback from earlier meetings we drew up a draft list of priorities and suggested some possible actions. We also talked through the SWOT analysis.

Slide presented and discussed at the Open Meeting in May

In June we held 2 further consultation events on the draft priorities and have another planned for the end of July. We will supplement this by distributing a printed and digital

summary of the business plan and will ask for feedback either online or face to face, by going in to see business.

Alongside this we have held conversations with some of our largest levy payers, both over the phone and in person where possible, and have sent out fortnightly eshots and whatsapp messages.

Draft Business Plan 2027-2032

Our Aim & Values

As a business community we want King's Lynn to be a thriving place, both day and night, a place that both businesses and the community are proud to be a part of. As a BID our aim is to play an integral part in creating that town centre; a place with atmosphere, a diversity of businesses and services, where people dwell, businesses and the community collaborate and which radiates a renewed sense of pride.

We will continue to be guided by our values.

- Ambitious - we will set our sights high
- Transparent - always open to scrutiny
- Creative - Exploring new and different ways to deliver our goals
- Collaborative - working with others to deliver the best outcomes
- Accessible - Contactable, inclusive, always listening
- Flexible - responsive and adaptable
- Sustainable - putting sustainability at the heart of our decision-making
- Accountable - to our levy payers - this is Your BID.
- Additionality - we will add value not duplicate services and activities.

Rationale

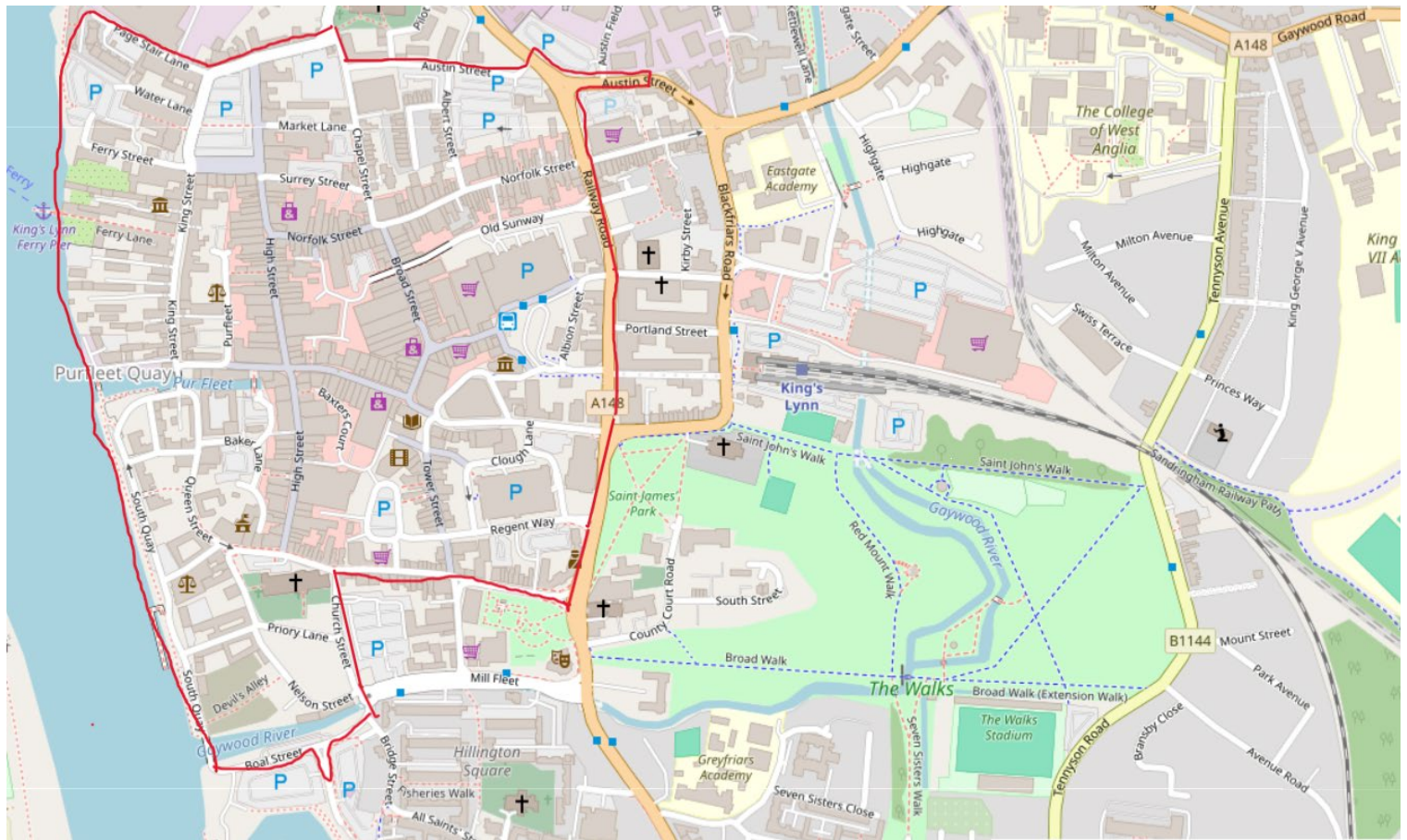
Our Town Centre is evolving; responding to changes in consumer behaviour and wider economic pressures that are impacting retail, and consumer confidence. Local plans and strategies also point to the need to strengthen our local economy by raising skill levels to support business growth. At the same time new and different usages are needed for empty properties so that the town centre economy diversifies and continues to be relevant for our community and wider catchment area.

There is a role for a BID to help progress, develop and deliver short, medium and long term goals for King's Lynn Town Centre. In the short term it's about continuing to promote the Town to the immediate community and wider audience - highlighting the hidden gems, the services, the events, the things that set the Town apart. For the medium to long term, advocating for the town centre and its businesses, understanding their needs and ensuring they are heard, will help shape and direct future investment and policies.

The focus and priorities within this business plan are a continuation of what we have delivered in the last 5 year term. From feedback we know that is what is wanted, footfall data and local plans also suggest that is what is needed.

Some of the detail of what we deliver and how, will change and evolve as we go through the next 5 years. We have resisted providing detailed actions in this plan, other than where a line of activity has been highlighted as a clear priority.

The changes we are proposing relate to our boundary and financial rules. The former is a very slight change to remove part of a street that falls the other side of a significant carriageway, the latter is to introduce a formal threshold, as is the practice in many BIDs. Full details can be found in our rules. These changes have been made to enhance the efficiency and day to day operation of the BID.



List of Streets in BID Area 2027-2032

Albert Avenue
 Albert Street
 Albion Street
 Austin Street
 Baker Lane
 Baxters Court
 Baxters Plain
 Blackfriars Street*
 Boal Quay
 Boal Street
 Broad Street
 Burtons Court
 Chapel Street
 Church Street
 Clough Lane
 College Lane
 Common Staithe Quay
 Ferry Lane
 Ferry Street
 Granary Court
 Hardings Way*
 High Street
 King Staithe Lane
 King Street

Market Lane
 Nelson Street
 New Conduit Street
 Norfolk Street*
 Old Market Street
 Old School Court
 Oldsunway
 Paige Stair Lane*
 Paradise Lane
 Paradise Parade
 Paradise Place
 Paradise Road
 Paradise Street
 Priory Lane
 Purfleet Quay
 Purfleet Street
 Queen Street
 Railway Road
 Regent Place
 Regent Way
 Saturday Market Place
 Sedgeford Lane
 South Clough Lane

South Quay
 Stonegate Street
 St Dominic Square
 St James Court
 St James Road
 St James Street
 St Margarets Lane
 St Margarets Place
 St Nicholas Street
 Surrey Street Surrey
 Yard Thoresby
 College Tower Place*
 Tower Street
 Trenowath Place
 Tuesday Market Place
 Union Lane
 Vancouver Centre
 Water Lane
 White Lion Court

Only part of this Street is included

Priorities

Our priorities for the next term reflect what businesses have told us are their priorities, and what they have valued the most from BID over the last 9 years. They reflect where we are now; building on what's worked to showcase the Town and position ourselves to shape investment and services from new local and regional bodies as they emerge over the next 5 years.

We understand that there is the potential for significant change and uncertainty over the course of the next term, with local government re-organisation due by 2028 and a general election in 2029. We have therefore provided detail on things that we know we will deliver regardless of that change, and less detail in areas that might be more susceptible to it.

1. Championing King's Lynn - Showcasing the best of the Town through events and marketing

This priority will focus on actions such as delivering a year round event programme in collaboration with others. We will aim to stimulate footfall and enhance dwell time, and add to the atmosphere and offer of the Town. We will build on those events that have had the biggest impact in terms of footfall and sales, and, if budget allows, will seek to introduce a small events grant fund to encourage others to put on new events.

We will use marketing campaigns to showcase what makes us proud and unique, be that our heritage, businesses or people.

The 3 most popular actions as suggested by businesses:

1. Christmas Market and Street Entertainment
2. Family events - Halloween & Easter
3. Monthly Markets

2. Supporting Business, Strengthening Community - Supporting businesses to thrive.

This priority will focus on those activities that support businesses to be even more effective, encourage collaboration and involvement. From training to networking, to working with the Police and Council to make the town a safe and welcoming place.

The 3 most popular actions as suggested by businesses:

1. Street Ranger service
2. Free Radios & DISC information sharing system for Shopwatch and Pubwatch.
3. Subsidised courses on a broad range of topics including 1st aid, fire marshal, marketing.

3. Championing King's Lynn - The voice for the Town Centre, and Town Centre businesses

This priority will concentrate on those activities that enable businesses to carry on doing business, knowing that we're here to act on their behalf and support. We know from the last 10 years of operation that the day-to-day offers of support matter as much as the big gestures, this priority is also about continuing to provide that contact point for business

enquiries; signposting to a person or organisation, helping to resolve a niggling issue and everything in between.

The most popular actions as suggested by businesses

1. Advocating on behalf of businesses and the Town
2. Addressing issues such as car parking fees and neglected premises.

Finances - Budget 2027-2032

Our levy rate and the amount that levy payers have paid on an annual basis has not changed in 10 years since 1 April 2017. The BID Board has taken a number of decisions that affect how and who will be charged a levy, in order to continue to generate sufficient income to provide more and better quality events, activities and services. These decisions are based on the consultation feedback on the demand for services, and our SWOT analysis looking at the local and national context.

Levy threshold introduced

Since 2017, businesses with a rateable value of <£7,500 have paid £100 p.a. this applied to over 200 hereditaments. The BID Board has decided to reduce the number of hereditaments that contribute a levy to the BID. At 667 and with a levy worth just over £220,000 the proportion of hereditaments to levy was disproportionate and hard to manage effectively. By introducing a threshold at which those premises with a national non-domestic rateable value of <£7,500 will not pay a levy, our hereditament numbers fall to 408, making a more efficient and manageable model. It also brings our BID model more in line with national practice.

Change in levy rate

Reducing the number of hereditaments, also reduces our available income. Combined with a drop in levy due to the 2026 Business Rates revaluation, the BID Board has taken the decision to increase the rate at which the levy is charged from 1.5% to 1.9% which generates an annual income of £228,800

Inflation

Given inflationary pressures over the 10 years that BID has been operating, the Board has included the option to add inflation year on year, capped at 2%. The Board will make a decision every January, based on inflationary trends. Inflation has not been modelled on the budget at this stage.

The allocation of funds across the budget reflects priorities and experience of costs. We organise and oversee all events in-house, as well as our marketing activity. Staffing costs are included in each budget line as appropriate. The staffing modelled will be reviewed on securing a successful ballot outcome, to ensure we have the most efficient model for delivery.

The cashflow is based on a 97% collection rate.

Cashflow 2027-2032

Year	1	2	3	4	5
Income					
Levy	221,936	221,936	221,936	221,936	221,936
Additional Income	5,000	5,000	5,000	5,000	5,000
Reserves	12,000				
Total Income	238,936	226,936	226,936	226,936	226,936
Expenditure					
1. Championing the Town - Events & Marketing	90,000	90,000	90,000	90,000	90,000
2. Supporting Business	58,500	58,500	58,500	58,500	58,500
3. Championing the Town - A Voice for Business	34,000	34,000	34,000	34,000	34,000
4. Operational costs	39,500	40,000	40,500	41,000	41,500
5. Council Charge	2,300	2,300	2,300	2,300	2,300
Retained reserves					20,180
Total Expenditure	224,300	224,800	225,300	225,800	246,480

BID Rules

In developing the rules that will apply, consideration has been given to the British BIDs Industry Guidance for Business Plan Criteria, updated 2024.

BID Levy

The BID Levy for the five-year period of the BID will be initially calculated based on the property's Rateable Value (RV) as shown in the 2026 Rating List at the BID start date of 1 April 2027. The 2026 Non-Domestic Rating list will be used for the duration of the five-year BID term from 1st April 2027 - 31st March 2032 (subject to the exceptions below). No adjustments will be made for any exemptions or reliefs, or any changes to rateable value for an existing property as a result of any Government revaluations that might take place over the period 1.4.2027 and 31.3.2032. The levy will be updated on an ongoing basis for any changes to the 2026 rateable value.

Exceptions

Any change of use or physical change to a property or hereditament including inter alia, new construction, merger, subdivision, extensions, and refurbishment where the hereditament

has no entry in the 2026 list but enters a subsequent ratings list during the BID term. In these cases the rateable value from the subsequent rating list will be used.

The BID levy will have to be paid by a new ratepayer occupying an existing or new rateable property within the BID area up until the end of the five-year term on 31st March 2032, even if they did not vote on the business plan. Likewise, any new rateable property created during the lifetime of the BID will be obliged to pay the levy.

Properties deleted from the Rating List will no longer have to pay the BID Levy from the date they are deleted.

Our levy rates have not changed in 10 years. Until the end of this current term, 2022-2027 the levy has been charged at 1.5% of rateable value and the 2017 NDR list has been used. We have not applied inflation.

During the last 10-year period inflation on goods and services has risen significantly, as have costs relating to employment. These increases have affected our operation as a BID, and have had an impact on our reserves. It is therefore after much consideration that we are proposing to increase our levy rate to 1.9% for properties with a rateable value of over £7,500. Properties with a rateable value of less than £7,500 will not be charged a levy and will not be eligible to vote in the forthcoming ballot.

We will introduce a Friends of the BID scheme for those businesses with a rateable value of less than £7,500 who may wish to continue to benefit from BID services.

From Year 2 onwards, the BID Board will meet every January to decide whether to apply an inflationary rate of no more than 2% (rounded) for the following financial year. By way of explanation, the starting levy rate of 1.9% in Year 1 would become 1.94% in Year 2.

The BID Levy will be charged annually in advance for each chargeable period to be April to March each year. The levy will be a daily charge. The BID levy is paid by the current ratepayer.

If the ratepayer changes during the five-year BID term the new ratepayer will be liable to pay the levy from the date of occupation.

The owners of untenanted properties will be liable for payment of the levy, with no void period.

Charitable organisations that are subject to relief on their business rates liability and are used for retail, leisure, and hospitality purposes will contribute at the same rate as all other non-domestic ratepayers within the BID boundary. Charitable organisations that are subject to relief on their business rates liability and with premises that are not used for retail, leisure or hospitality purposes, will receive a 50% discount on the levy payable for that property.

VAT will not be charged on the levy.

The Borough Council of King's Lynn & West Norfolk will be responsible for the administration and collection of the levy and will charge an annual fee. The fee is shown in the budget table.

A draft operating agreement with the Borough Council of King's Lynn & West Norfolk can be found at Appendix 6 this is based on current practice.

The Ballot

The Borough Council of King's Lynn & West Norfolk will send those responsible for properties or hereditaments to be subject to the new BID a ballot paper before 16 October 2026. Each property or hereditament subject to the BID will be entitled to one vote in respect of the proposal in a 28-day postal ballot which will commence on 16 October 2026, and close at 5pm on 12 November 2026. Ballot papers received after 5pm on 12 November 2026 will not be counted.

For the proposal to be successful at ballot the result will need to meet, as a minimum, two independent criteria which are: (a) of those ballots returned by the close, those voting in favour must exceed those voting against it, and (b) of those ballot papers returned by the close, the total rateable value of those properties or hereditaments which vote in favour, must exceed the total of those voting against.

The result of the ballot will be announced on Friday 13 November 2026.

If successful at ballot, the new BID will commence delivery of services on 1 April 2027 and will continue for a period of five calendar years to 31 March 2032.

Governance

The new BID will be managed by King's Lynn BID Ltd (the Company), a not for profit

organisation, limited by guarantee.

Existing governance arrangements will apply. The Board will continue to have responsibility for financial arrangements, contractual obligations, human resources, standards and compliance. The Board will be made up of primarily appointed representatives of levy payers with additional expertise as required. We will invite a representative from those businesses in premises with a rateable value of less than £7,500 to have a non-voting position on the Board.

Providing that the BID is meeting its overall objectives, the Board shall have the ability to vary service delivery and expenditure allocation according to the changing demands of levy payers. However, any change to the BID boundary or to the levy rate proposals would require an alteration ballot.

All levy payers will receive an annual billing statement, including an update on delivery and review of outcomes and targets. As previously, we will hold an annual meeting for levy payers to report progress against the Business Plan and determine priorities for the forthcoming year.

Appendix 1 - Letter to Secretary of State of intention to hold a ballot

The Rt Hon Steve Reed MP
Secretary of State
Ministry of Housing, Communities & Local Government
Fry Block, South East 2nd Floor
2 Marsham Street
London
SW1P 4DF

Mrs S Edwards,
Discover King's Lynn (King's Lynn BID Ltd)
C/o Mapus-Smith & Lemmon
48, King Street
King's Lynn
Norfolk PE30 1HE

19 May 2026

Dear Minister,

Discover King's Lynn (King's Lynn BID Ltd) – Intention to Hold a Ballot

As per the BID Regulations (2004) please accept this letter as being more than the 84 days notification required of the intention of requesting the billing authority to put the BID renewal proposal to ballot.

Name of BID: Discover King's Lynn (King's Lynn BID Ltd)

Name of Billing Authority: Borough Council of King's Lynn & West Norfolk

Contact Details:

Kate Blakemore
Borough Council of King's Lynn &
West Norfolk
King's Court,
Chapel Street
King's Lynn PE30 1EX

Timeline: Proposed day of ballot 12 November 2026 with proposed start date of 1st April 2027.

If you have any questions, please contact me at the above address. In the meantime, I look forward to receiving your confirmation that you have been properly notified, as required by the Regulations.

Yours sincerely,

Sharon Edwards

Sharon Edwards
Chair, Discover King's Lynn
se@mapus.co.uk T: 01553 774761 / 07919932136

Appendix 2 - The Discover King's Lynn boundary 2017-2027 (the green map)



Appendix 3 - Survey with businesses 2025/26

Category	Item	Status	Priority	Assigned To	Due Date	Progress (%)	Comments	Last Update	Created By	Project Details & Notes										Overall Status
										Project Name	Project ID	Project Manager	Project Lead	Project Sponsor	Project Stakeholders	Project Budget	Project Timeline	Project Risks	Project Milestones	
Project A	Task A.1.1	Completed	High	John Doe	2023-10-25	100%	Task A.1.1 completed successfully.	2023-10-25	John Doe	Project A: Main Project	PA-001	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$100,000	2023-10-01 to 2023-11-30	Low	Task A.1.1 completed.	On Track
	Task A.1.2	In Progress	Medium	Jane Smith	2023-10-28	75%	Task A.1.2 is 75% complete.	2023-10-28	Jane Smith	Project A: Main Project	PA-001	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$100,000	2023-10-01 to 2023-11-30	Medium	Task A.1.2 in progress.	On Track
	Task A.1.3	Pending Review	Low	Bob Johnson	2023-11-05	20%	Task A.1.3 is pending review.	2023-11-05	Bob Johnson	Project A: Main Project	PA-001	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$100,000	2023-10-01 to 2023-11-30	Low	Task A.1.3 pending review.	On Track
	Task A.1.4	Not Started	High	Charlie Brown	2023-11-10	0%	Task A.1.4 has not started.	2023-11-10	Charlie Brown	Project A: Main Project	PA-001	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$100,000	2023-10-01 to 2023-11-30	High	Task A.1.4 not started.	On Track
	Task A.1.5	Completed	Medium	Jane Smith	2023-10-20	100%	Task A.1.5 completed successfully.	2023-10-20	Jane Smith	Project A: Main Project	PA-001	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$100,000	2023-10-01 to 2023-11-30	Medium	Task A.1.5 completed.	On Track
Project B	Task B.1.1	In Progress	High	John Doe	2023-11-01	60%	Task B.1.1 is 60% complete.	2023-11-01	John Doe	Project B: Sub-Project	PB-002	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$50,000	2023-10-15 to 2023-11-15	High	Task B.1.1 in progress.	On Track
	Task B.1.2	Pending Review	Medium	Jane Smith	2023-11-05	30%	Task B.1.2 is pending review.	2023-11-05	Jane Smith	Project B: Sub-Project	PB-002	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$50,000	2023-10-15 to 2023-11-15	Medium	Task B.1.2 pending review.	On Track
	Task B.1.3	Not Started	Low	Bob Johnson	2023-11-10	0%	Task B.1.3 has not started.	2023-11-10	Bob Johnson	Project B: Sub-Project	PB-002	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$50,000	2023-10-15 to 2023-11-15	Low	Task B.1.3 not started.	On Track
	Task B.1.4	In Progress	High	Charlie Brown	2023-11-01	80%	Task B.1.4 is 80% complete.	2023-11-01	Charlie Brown	Project B: Sub-Project	PB-002	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$50,000	2023-10-15 to 2023-11-15	High	Task B.1.4 in progress.	On Track
	Task B.1.5	Completed	Medium	Jane Smith	2023-10-25	100%	Task B.1.5 completed successfully.	2023-10-25	Jane Smith	Project B: Sub-Project	PB-002	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$50,000	2023-10-15 to 2023-11-15	Medium	Task B.1.5 completed.	On Track
Project C	Task C.1.1	In Progress	High	John Doe	2023-11-05	50%	Task C.1.1 is 50% complete.	2023-11-05	John Doe	Project C: Sub-Project	PC-003	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$75,000	2023-10-20 to 2023-11-20	High	Task C.1.1 in progress.	On Track
	Task C.1.2	Pending Review	Medium	Jane Smith	2023-11-10	40%	Task C.1.2 is pending review.	2023-11-10	Jane Smith	Project C: Sub-Project	PC-003	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$75,000	2023-10-20 to 2023-11-20	Medium	Task C.1.2 pending review.	On Track
	Task C.1.3	Not Started	Low	Bob Johnson	2023-11-15	0%	Task C.1.3 has not started.	2023-11-15	Bob Johnson	Project C: Sub-Project	PC-003	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$75,000	2023-10-20 to 2023-11-20	Low	Task C.1.3 not started.	On Track
	Task C.1.4	In Progress	High	Charlie Brown	2023-11-05	70%	Task C.1.4 is 70% complete.	2023-11-05	Charlie Brown	Project C: Sub-Project	PC-003	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$75,000	2023-10-20 to 2023-11-20	High	Task C.1.4 in progress.	On Track
	Task C.1.5	Completed	Medium	Jane Smith	2023-10-30	100%	Task C.1.5 completed successfully.	2023-10-30	Jane Smith	Project C: Sub-Project	PC-003	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$75,000	2023-10-20 to 2023-11-20	Medium	Task C.1.5 completed.	On Track
Project D	Task D.1.1	In Progress	High	John Doe	2023-11-10	45%	Task D.1.1 is 45% complete.	2023-11-10	John Doe	Project D: Sub-Project	PD-004	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$60,000	2023-11-01 to 2023-11-25	High	Task D.1.1 in progress.	On Track
	Task D.1.2	Pending Review	Medium	Jane Smith	2023-11-15	35%	Task D.1.2 is pending review.	2023-11-15	Jane Smith	Project D: Sub-Project	PD-004	John Doe	Jane Smith	Bob Johnson	Charlie Brown	\$60,000	2023-11-01 to 2023-11-25			

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Appendix 4 - Traffic light consultation exercise



Your Priorities (taken from What Matters to you Most Survey 2026)

Priorities in Order

1. Street Rangers

2. Christmas Market

3. Christmas Street Entertainment

3 = Christmas Light Switch On Activities

4 = Halloween, Easter, Summer Holiday Activities

5 = Merchant's Markets, Open Air Film Nights

6. Discover King's Lynn App

7. = Pop Up Shop opportunities, Taste of the Town, Street Food Fair

8. Subsidised courses - 1st aid, fire, marketing

9. = Social events, Festoon & Lights

10. Hanging baskets

Less Important But Still More "Yes than No"

- Cocktail Week

- Printed newsletter

- Networking for under 35s.

Other Suggestions Provided

- Visitor map boards

Expected this would be council matter

- Business networking / meeting opportunities

- More dialogue with the Council about parking

The Council need to listen to the local thought on social media !!

- Keep up the advocacy work on behalf of the Town Centre

- A day to celebrate different cultures

Purely a council matter.

- More sharing of footfall data

Everyone walks around in circles so footfall data is pointless.

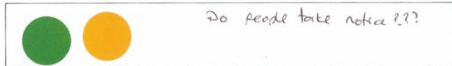
Buy and sort Debenham's.



Your Priorities (taken from What Matters to you Most Survey 2026)

Priorities in Order

1. Street Rangers



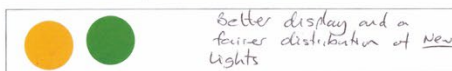
2. Christmas Market



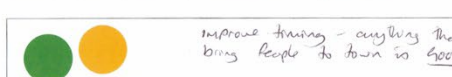
3. Christmas Street Entertainment



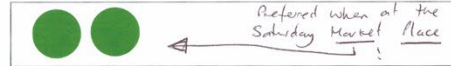
3. = Christmas Light Switch On Activities



4 = Halloween, Easter, Summer Holiday Activities



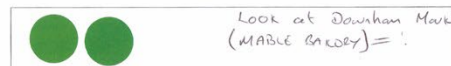
5 = Merchant's Markets, Open Air Film Nights



6. Discover King's Lynn App



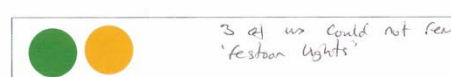
7. = Pop Up Shop opportunities, Taste of the Town, Street Food Fair



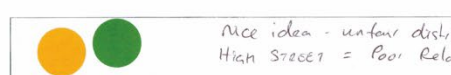
8. Subsidised courses - 1st aid, fire, marketing



9. = Social events, Festoon & Lights



10. Hanging baskets



Less Important But Still More "Yes than No"

- Cocktail Week



- Printed newsletter



- Networking for under 35s.



Other Suggestions Provided

- Visitor map boards



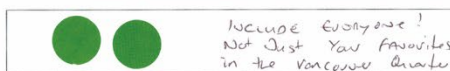
- Business networking / meeting opportunities



- More dialogue with the Council about parking



- Keep up the advocacy work on behalf of the Town Centre



- A day to celebrate different cultures



- More sharing of footfall data



Appendix 5

List of hereditaments with rateable value

count_reference	property_reference	property_address	property_add1	property_add2	property_add3	property_add4	rateable_value_2017	levy_charge	rateable_value_2026	New Charge
000018	NN00000020130228	Car Park (east) Albert Street & Car Park (west) Austin Street Albert Street Kings Lynn	Car Park (east) Albert Street & Car Park (west) Austin Street	Albert Street		Norfolk	69500	1042.5	65,000	1235.0
000018	NN00000020340151	Car Park (east) Austin Street Kings Lynn Norfolk PE30 1DZ	Car Park (east)	Austin Street		Norfolk	29000	435	38,750	736
000018	NN00000020430019	Public Conveniences Baker Lane Kings Lynn Norfolk PE30 1LL	Public Conveniences	Baker Lane		Norfolk	8900	133.5	10,250	194.8
000018	NN00000020431001	Car Park North Baker Lane Kings Lynn Norfolk PE30 1HY	Car Park North	Baker Lane		Norfolk	30000	450	37,500	713
000018	NN00000020431002	Car Park South Baker Lane Kings Lynn Norfolk PE30 1HY	Car Park South	Baker Lane		Norfolk	34500	517.5	43,250	821.8
000018	NN00000020780326	St James Swimming Pool Blackfriars Street Kings Lynn Norfolk PE30 1NN	St James Swimming Pool	Blackfriars Street		Norfolk	56500	847.5	38,000	1862.0
000018	NN00000020780383	Car Park At St James Swimming Pool	Car Park At St James Swimming Pool	Blackfriars Street		Norfolk	25000	375	43,750	831
000018	NN00000020840048	Carpark, Boat Quay Boal Street Kings Lynn Norfolk PE30 5AA	Carpark, Boat Quay	Boal Street		Norfolk	54000	810	72,000	1368
000018	NN00000021290355	Car Park Chapel Street Kings Lynn Norfolk PE30 1EG	Car Park	Chapel Street		Norfolk	28000	420	46,250	879
000018	NN00000021291003	Pt Gnd 1st Flr 2nd Flr & 3rd Flr Kings Court Chapel Street Kings Lynn Norfolk PE30 1LJ	Pt Gnd 1st Flr 2nd Flr & 3rd Flr	Kings Court		Kings Lynn	137000	2055	122,000	2318
000018	NN00000021510001	St James Car Park Clough Lane Kings Lynn Norfolk PE30 1BT	St James Car Park	Clough Lane		Norfolk	188000	2820	201,000	3819
000018	NN00000021580036	Car Park Common Staithe Quay Kings Lynn Norfolk PE30 1LL	Car Park	Common Staithe Quay		Norfolk	38500	577.5	43,000	817.0
000018	NN00000022470012	Public Convenience Ferry Street Kings Lynn Norfolk PE30 1LJ	Public Convenience	Ferry Street		Norfolk	9200	138	10,750	204
000018	NN0000002423024B	Tourist Information Centre Customs House Purfleet Quay Kings Lynn Norfolk PE30 1LJ	Tourist Information Centre	Customs House		Kings Lynn	16000	240	17,000	323
000018	NN00000024230467	Crofters Coffee House 1 & Riverside Restaurant 15 St Georges Courtyard Kings Lynn	Crofters Coffee House 1 & Riverside Restaurant 15	Riverside Restaurant 15	St Georges Courtyard	Kings Lynn	32000	480	35,000	665
000018	NN00000024231071	White Barn 12 St Georges Courtyard Kings Lynn Norfolk PE30 1EU	White Barn	12 St Georges Courtyard		Norfolk		148.5	11,000	209.0
000018	NN00000024231103	Guildhall Of St George 1 St Georges Courtyard Kings Lynn Norfolk PE30 1EU	Guildhall Of St George	1 St Georges Courtyard		Norfolk	20000	300	20,500	390
000018	NN0000002520162	10 Norfolk Street Kings Lynn Norfolk PE30 1AR	10 Norfolk Street	Kings Lynn		Norfolk	22500	337.5	15,750	299.3
000018	NN00000025411001	Car Park - Old Cattle Market Old Sunway Kings Lynn Norfolk PE30 1DN	Car Park - Old Cattle Market	Old Sunway		Norfolk	95000	1425	103,000	1957
000018	NN00000026930101	Car Park St James Court Kings Lynn Norfolk PE30 1EH	Car Park	St James Court		Norfolk	42500	637.5	67,000	1273.0
000018	NN00000027350127	Town Hall Saturday Market Place Kings Lynn Norfolk PE30 5DQ	Town Hall	Saturday Market Place		Norfolk	53500	802.5	47,000	893.0
000018	NN00000027350131	Car Park Saturday Market Place Kings Lynn Norfolk PE30 5DQ	Car Park	Saturday Market Place		Norfolk	18000	270	41,250	784
000018	NN00000027871001	Pontoons At River Ouse South Quay Kings Lynn Norfolk PE30 5DT	Pontoons At River Ouse	South Quay		Norfolk	12250	183.75	12,250	232.75
000018	NN00000028130001	Car Park Surrey Street Kings Lynn Norfolk PE30 1EG	Car Park	Surrey Street		Norfolk	10750	161.25	24,250	460.75
000018	NN00000028130002	Car Park, Surrey Yard Surrey Street Kings Lynn Norfolk PE30 1EH	Car Park, Surrey Yard	Surrey Street		Norfolk	6100	100	13,750	261
000018	NN00000028450272	Corn Exchange 20 Tuesday Market Place Kings Lynn Norfolk PE30 1JW	Corn Exchange	20 Tuesday Market Place		Norfolk	84000	1260	79,500	1511
000018	NN00000028450408	Car Park Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	Car Park	Tuesday Market Place		Norfolk	163000	2445	280,000	5320
000018	NN00000028610012	Bus Station Old Market Street Kings Lynn Norfolk PE30 1NL	Bus Station	Old Market Street		Norfolk	64000	960	93,500	1777
000045	NN00000020340043	Priory House Austin Street Kings Lynn Norfolk PE30 1QH	Priory House	Austin Street		Norfolk	106000	1590	119,000	2261
000045	NN00000026141001	Plot 1 At 46 Queen Street Kings Lynn Norfolk PE30 1HT	Plot 1 At	46 Queen Street		Norfolk	16250	243.75	18,000	342.00
000063	NN00000020340121	Juniper House 21 Austin Street Kings Lynn Norfolk PE30 1DZ	Juniper House	21 Austin Street		Norfolk	131000	1965	111,000	2109
000152	NN00000020780063	Blackfriars Chambers Blackfriars Street Kings Lynn Norfolk PE30 1NY	Blackfriars Chambers	Blackfriars Street		Norfolk	23000	345	21,750	413
000199	NN0000002078010A	12-16 Blackfriars Street Kings Lynn Norfolk PE30 1NN	12-16 Blackfriars Street	Kings Lynn		Norfolk	11750	176.25	12,750	242.25
000205	NN00000028410326	28 Tower Street Kings Lynn Norfolk PE30 1EJ	28 Tower Street	Kings Lynn		Norfolk	10000	150	11,250	214
000241	NN00000020780222	8 Blackfriars Street Kings Lynn Norfolk PE30 1NN	8 Blackfriars Street	Kings Lynn		Norfolk	9600	144	10,000	190
000288	NN00000020780345	20-24 Blackfriars Street Kings Lynn Norfolk PE30 1NN	20-24 Blackfriars Street	Kings Lynn		Norfolk	25250	378.75	25,000	475.00
000288	NN00000026360027	Kwik Fit Regent Way Kings Lynn Norfolk PE30 5BZ	Kwik Fit	Regent Way		Norfolk	57500	862.5	61,000	1159.0

9900288	NN00000002693037B	33-39 St James Street Kings Lynn Norfolk PE30 5BZ	33-39 St James Street	Kings Lynn	Norfolk	16000	240	17,250	328
9900303	NN000000020780379	30-32 Blackfriars Street Kings Lynn Norfolk PE30 1NN	30-32 Blackfriars Street	Kings Lynn	Norfolk	6800	100	10,250	195
9900321	NN000000020920002	19 Broad Street KINGS LYNN Norfolk PE30 1DP	19 Broad Street	KINGS LYNN	Norfolk	49000	735	39,750	755
9900330	NN000000020920003	17 Broad Street Kings Lynn Norfolk PE30 1DP	17 Broad Street	Kings Lynn	Norfolk	72000	1080	58,500	1112
9900395	NN000000020920008	9 Broad Street KINGS LYNN Norfolk PE30 1DP	9 Broad Street	KINGS LYNN	Norfolk	29750	446.25	24,000	456.00
9900401	NN000000020920009	11 Broad Street Kings Lynn Norfolk PE30 1DP	11 Broad Street	Kings Lynn	Norfolk	23000	345	18,500	352
9900410	NN000000020920010	1 Broad Street KINGS LYNN Norfolk PE30 1DP	1 Broad Street	KINGS LYNN	Norfolk	37000	555	40,000	760
9900410	NN000000023530584	48 High Street Kings Lynn Norfolk PE30 1BE	48 High Street	Kings Lynn	Norfolk	34000	510	26,750	508
9900439	NN000000020920015	16 Broad Street Kings Lynn Norfolk PE30 1DP	16 Broad Street	Kings Lynn	Norfolk	21500	322.5	20,750	394.3
9900448	NN000000020920016	18 Broad Street Kings Lynn Norfolk PE30 1DP	18 Broad Street	Kings Lynn	Norfolk	23750	356.25	19,000	361.00
9900448	NN000000023531144	93 High Street Kings Lynn Norfolk PE30 1BL	93 High Street	Kings Lynn	Norfolk	32750	491.25	25,750	489.25
9900466	NN000000020920019	13 Broad Street Kings Lynn Norfolk PE30 1DP	13 Broad Street	Kings Lynn	Norfolk	152000	2280	88,000	1672
9900537	NN000000020920035	26-28 Broad Street Kings Lynn Norfolk PE30 1DP	26-28	Broad Street	Kings Lynn	43500	652.5	34,750	660.3
9900564	NN000000020920365	36 Broad Street Kings Lynn Norfolk PE30 1DP	36 Broad Street	Kings Lynn	Norfolk	22250	333.75	18,000	342.00
9900582	NN000000020920416	41-43 Broad Street Kings Lynn Norfolk PE30 1DP	41-43 Broad Street	Kings Lynn	Norfolk	34250	513.75	28,500	541.50
9900635	NN000000020920558	15a Norfolk Street Kings Lynn Norfolk PE30 1AN	15a Norfolk Street	Kings Lynn	Norfolk	29500	442.5	23,750	451.3
9900671	NN000000020921004	22-24 Broad Street Kings Lynn Norfolk PE30 1DP	22-24 Broad Street	Kings Lynn	Norfolk	40250	603.75	32,250	612.75
9900715	NN000000021290247	Listergate House 80 Chapel Street Kings Lynn Norfolk PE30 1EF	Listergate House	80 Chapel Street	Kings Lynn	12750	191.25	15,000	285.00
9900724	NN000000021290251	78 Chapel Street Kings Lynn Norfolk PE30 1EF	78 Chapel Street	Kings Lynn	Norfolk	9900	148.5	11,750	223.3
9900789	NN000000021420015	Car Park Church Street Kings Lynn Norfolk PE30 5EB	Car Park	Church Street	Kings Lynn	98000	1470	105,000	1995
9900798	NN000000021420017	Hand Car Wash Site Private Car Park Church Street Kings Lynn Norfolk PE30 5EB	Hand Car Wash Site	Private Car Park	Church Street	5000	100	11,000	209
9900869	NN000000021580017	Ferry Street Amateur Boxing Club Common Slathe Quay Kings Lynn Norfolk PE30 1L	Ferry Street Amateur Boxing Club	Common Slathe Quay	Kings Lynn	5500	100	10,000	190
9900869	NN000000021580021	Kings Lynn Conservancy Board Common Slathe Quay KINGS LYNN Norfolk PE30 1L	Kings Lynn Conservancy Board	Common Slathe Quay	Norfolk	17000	255	19,000	361
9900902	NN000000023531008	103 High Street Kings Lynn Norfolk PE30 1BW	103 High Street	Kings Lynn	Norfolk	21250	318.75	21,750	413.25
9900902	NN000000023531286	Nikki Morganti 103A High Street Kings Lynn Norfolk PE30 1BW	Nikki Morganti	103A High Street	Kings Lynn	18000	270	18,500	352
9900949	NN000000023531661	100 High Street Kings Lynn Norfolk PE30 1BW	100 High Street	Kings Lynn	Norfolk	19000	285	19,500	371
9900967	NN000000023530009	Gateway Church 99C High Street Kings Lynn Norfolk PE30 1BW	Gateway Church	99C High Street	Norfolk	7600	114	7,800	148
9901031	NN000000023530118	10-16 High Street Kings Lynn Norfolk PE30 1BZ	10-16 High Street	Kings Lynn	Norfolk	115000	1725	73,000	1387
9901069	NN00000002353018A	17a High Street Kings Lynn Norfolk PE30 1BP	17a High Street	Kings Lynn	Norfolk	12000	180	11,250	214
9901078	NN000000023530207	18-19 High Street Kings Lynn Norfolk PE30 1BP	18-19 High Street	Kings Lynn	Norfolk	33500	502.5	31,500	598.5
9901087	NN000000023530283	24-25 High Street Kings Lynn Norfolk PE30 1BP	24-25 High Street	Kings Lynn	Norfolk	29000	435	29,750	565
9901120	NN000000023530461	38-39 High Street Kings Lynn Norfolk PE30 1BJ	38-39 High Street	Kings Lynn	Norfolk	47250	708.75	37,000	703.00
9901149	NN000000023530476	40-42 High Street Kings Lynn Norfolk PE30 1BJ	40-42 High Street	Kings Lynn	Norfolk	234000	3510	134,000	2546
9901176	NN00000002522147B	7 Norfolk Street Kings Lynn Norfolk PE30 1AR	7 Norfolk Street	Kings Lynn	Norfolk	89000	1335	60,000	1140
9901200	NN000000026800336	15 St Dominics Square Kings Lynn Norfolk PE30 1DT	15 St Dominics Square	Kings Lynn	Norfolk	9100	136.5	7,700	146.3
9901238	NN000000023530654	54 High Street Kings Lynn Norfolk PE30 1BE	54 High Street	Kings Lynn	Norfolk	26500	397.5	20,750	394.3
9901247	NN000000023530692	57-60 High Street Kings Lynn Norfolk PE30 1AY	57-60 High Street	Kings Lynn	Norfolk	262500	3837.5	150,000	2850.0
9901274	NN000000023530758	63 High Street Kings Lynn Norfolk PE30 1AY	63 High Street	Kings Lynn	Norfolk	47500	712.5	37,000	703.0

9901292	NN000000023530813	70 High Street Kings Lynn Norfolk PE30 1AY	70 High Street		Kings Lynn	Norfolk		29000	435	24,250	461
9901318	NN000000023530832	Halifax 72 High Street Kings Lynn Norfolk PE30 1AY	Halifax		72 High Street	Kings Lynn	Norfolk	46000	690	36,250	689
9901336	NN000000023530885	76-77 High Street Kings Lynn Norfolk PE30 1BB	76-77 High Street		Kings Lynn	Norfolk		54000	810	42,750	812
9901345	NN000000023530936	Ground Floor 78 High Street Kings Lynn Norfolk PE30 1BB	Ground Floor		78 High Street	Kings Lynn	Norfolk	21250	318.75	16,750	318.25
9901363	NN000000023531159	Store 89 94-96 High Street Kings Lynn Norfolk PE30 1DD	Store 89		94-96 High Street	Kings Lynn	Norfolk	151000	2265	80,500	1530
9901363	NN000000023531939	Store 3120 34-35 High Street Kings Lynn Norfolk PE30 1DD	Store 3120		34-35 High Street	Kings Lynn	Norfolk	36250	543.75	28,500	541.50
9901372	NN000000023530616	51 High Street Kings Lynn Norfolk PE30 1BE	51 High Street		Kings Lynn	Norfolk		39000	585	30,500	580
9901381	NN000000023530974	Library Court 81C High Street Kings Lynn Norfolk PE30 1BB	Library Court		81C High Street	Kings Lynn	Norfolk	4850	100	8,100	154
9901434	NN000000023531036	84 High Street Kings Lynn Norfolk PE30 1BL	84 High Street		Kings Lynn	Norfolk		45750	686.25	35,750	679.25
9901443	NN000000023531048	85 High Street Kings Lynn Norfolk PE30 1BL	85 High Street		Kings Lynn	Norfolk		66000	990	52,000	988
9901470	NN000000023531248	101 High Street Kings Lynn Norfolk PE30 1BW	101 High Street		Kings Lynn	Norfolk		15500	232.5	16,000	304.0
9901514	NN000000023531318	104 High Street Kings Lynn Norfolk PE30 1DA	104 High Street		Kings Lynn	Norfolk		16500	247.5	15,500	294.5
9901523	NN000000023531337	105 High Street Kings Lynn Norfolk PE30 1DA	105 High Street		Kings Lynn	Norfolk		14250	213.75	13,500	256.50
9901550	NN000000023531375	108 High Street Kings Lynn Norfolk PE30 1DA	108 High Street		Kings Lynn	Norfolk		10500	157.5	9,800	186.2
9901588	NN000000023531411	Osborne House 111 High Street Kings Lynn Norfolk PE30 1DD	Osborne House		111 High Street	Kings Lynn	Norfolk	10000	150	10,250	195
9901612	NN000000025220177	12 Norfolk Street Kings Lynn Norfolk PE30 1AR	12 Norfolk Street		Kings Lynn	Norfolk		47250	708.75	33,250	631.75
9901695	NN000000028410398	Ladbroke's 5 Tower Street Kings Lynn Norfolk PE30 1EJ	Ladbroke's		5 Tower Street	Kings Lynn	Norfolk	12500	187.5	15,000	285.0
9901701	NN000000023531727	67 High Street Kings Lynn Norfolk PE30 1AY	67 High Street		Kings Lynn	Norfolk		19250	288.75	15,000	285.00
9901775	NN000000023531958	65 High Street Kings Lynn Norfolk PE30 1AY	65 High Street		Kings Lynn	Norfolk		37750	566.25	33,500	636.50
9901784	NN000000023531962	6-7 High Street Kings Lynn Norfolk PE30 1BX	6-7 High Street		Kings Lynn	Norfolk		36250	543.75	39,250	745.75
9901793	NN000000023531977	20 High Street Kings Lynn Norfolk PE30 1BP	20 High Street		Kings Lynn	Norfolk		30000	450	28,250	537
9901828	NN000000023531996	23 High Street Kings Lynn Norfolk PE30 1BP	23 High Street		Kings Lynn	Norfolk		49000	735	50,500	960
9901846	NN000000023532062	112-113 High Street Kings Lynn Norfolk PE30 1DD	112-113 High Street		Kings Lynn	Norfolk		20250	303.75	20,750	394.25
9901873	NN000000024200033	The Granary Antique Centre King Staithe Lane Kings Lynn Norfolk PE30 1LZ	The Granary Antique Centre		King Staithe Lane	Kings Lynn	Norfolk	7400	100	9,600	182
9901971	NN000000024230022	4 King Street Kings Lynn Norfolk PE30 1ES	4 King Street		Kings Lynn	Norfolk		9200	138	8,900	169
9901980	NN000000028450319	23 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	23 Tuesday Market Place		Kings Lynn	Norfolk		35750	536.25	43,750	831.25
9902046	NN000000024230876	48 King Street Kings Lynn Norfolk PE30 1HE	48 King Street		Kings Lynn	Norfolk		28250	423.75	22,500	427.50
9902082	NN000000024230113	Gym 9A King Street Kings Lynn Norfolk PE30 1ET	Gym		9A King Street	Kings Lynn	Norfolk	19000	285	18,500	352
9902091	NN000000024231045	Ashton Shaw 11 King Street Kings Lynn Norfolk PE30 1ET	Ashton Shaw		11 King Street	Kings Lynn	Norfolk	25500	382.5	20,750	394.3
9902108	NN000000024230236	Norfolk Museum Service Ackmans Yard King Street Kings Lynn Norfolk PE30 1HW	Norfolk Museum Service		Ackmans Yard	King Street	Kings Lynn	7700	115.5	14,500	275.5
9902126	NN000000024230225	Evershed House 23-25 King Street Kings Lynn Norfolk PE30 1DU	Evershed House		23-25 King Street	Kings Lynn	Norfolk	35250	528.75	28,250	536.75
9902126	NN000000025140112	11-13 New Conduit Street Kings Lynn Norfolk PE30 1DG	11-13 New Conduit Street		Kings Lynn	Norfolk		29000	435	25,500	485
9902153	NN000000024230556	Globe Hotel King Street Kings Lynn Norfolk PE30 1EZ	Globe Hotel		King Street	Kings Lynn	Norfolk	140000	2100	180,000	3420
9902180	NN00000002423065A	18-20 King Street Kings Lynn Norfolk PE30 1ES	18-20 King Street		Kings Lynn	Norfolk		19750	296.25	16,250	308.75
9902206	NN000000024230698	22-26 King Street Kings Lynn Norfolk PE30 1HJ	22-26 King Street		Kings Lynn	Norfolk		59500	892.5	50,500	959.5
9902215	NN000000024230753	28-32 King Street Kings Lynn Norfolk PE30 1HQ	28-32 King Street		Kings Lynn	Norfolk		33000	495	26,750	508
9902224	NN000000024230791	36-38 King Street Kings Lynn Norfolk PE30 1ES	36-38 King Street		Kings Lynn	Norfolk		14250	213.75	13,500	256.50
9902251	NN000000024230946	2 King Street Kings Lynn Norfolk PE30 1ES	2 King Street		Kings Lynn	Norfolk		8900	133.5	10,500	199.5

9902304	NN000000021290321	42 Chapel Street Kings Lynn Norfolk PE30 1EF	42 Chapel Street	Kings Lynn	Norfolk		13750	206.25	15,750	299.25
9902313	NN000000024231101	40 King Street Kings Lynn Norfolk PE30 1ES	40 King Street	Kings Lynn	Norfolk		18000	270	17,250	328
9902340	NN000000024771001	B & M Bargains Old Market Street Kings Lynn Norfolk PE30 1NL	B & M Bargains	Old Market Street	Norfolk		72500	1087.5	62,000	1178.0
9902369	NN000000025120212	The Granaries 21A Nelson Street Kings Lynn Norfolk PE30 5DY	The Granaries	21A Nelson Street	Norfolk		4150	100	8,300	158
9902402	NN000000025120227	The Granaries 21C Nelson Street Kings Lynn Norfolk PE30 5DY	The Granaries	21C Nelson Street	Norfolk		4450	100	8,300	169
9902449	NN000000025140005	17 New Conduit Street Kings Lynn Norfolk PE30 1DE	17 New Conduit Street	Kings Lynn	Norfolk		33500	502.5	34,250	650.8
9902467	NN000000025140009	19 New Conduit Street Kings Lynn Norfolk PE30 1DE	19 New Conduit Street	Kings Lynn	Norfolk		13500	202.5	13,500	256.5
9902494	NN000000025140014	26 New Conduit Street Kings Lynn Norfolk PE30 1DL	26 New Conduit Street	Kings Lynn	Norfolk		28500	427.5	29,000	551.0
9902500	NN000000025140015	21 New Conduit Street Kings Lynn Norfolk PE30 1DE	21 New Conduit Street	Kings Lynn	Norfolk		54000	810	55,000	1045
9902529	NN00000002845006B	4 Tuesday Market Place Kings Lynn Norfolk PE30 1YY	4 Tuesday Market Place	Kings Lynn	Norfolk		40000	600	35,250	670
9902538	NN000000025140019	8-12 New Conduit Street Kings Lynn Norfolk PE30 1DL	8-12 New Conduit Street	Kings Lynn	Norfolk		37500	562.5	33,750	641.3
9902556	NN000000025140057	5 New Conduit Street Kings Lynn Norfolk PE30 1DE	5 New Conduit Street	Kings Lynn	Norfolk		11000	165	9,000	171
9902565	NN000000025140095	9 New Conduit Street Kings Lynn Norfolk PE30 1DE	9 New Conduit Street	Kings Lynn	Norfolk		33250	498.75	28,250	536.75
9902574	NN00000002514015B	15 New Conduit Street Kings Lynn Norfolk PE30 1DE	15 New Conduit Street	Kings Lynn	Norfolk		48500	727.5	38,750	736.3
9902583	NN000000025140165	16-18 New Conduit Street Kings Lynn Norfolk PE30 1DL	16-18 New Conduit Street	Kings Lynn	Norfolk		32750	491.25	33,250	631.75
9902609	NN000000026801005	17 St Dominics Square Kings Lynn Norfolk PE30 1DT	17 St Dominics Square	Kings Lynn	Norfolk		22750	341.25	19,250	365.75
9902627	NN000000025220004	140 Norfolk Street Kings Lynn Norfolk PE30 1AU	140 Norfolk Street	Kings Lynn	Norfolk		25750	386.25	16,250	308.75
9902663	NN000000025220105	5 Norfolk Street Kings Lynn Norfolk PE30 1AR	5 Norfolk Street	Kings Lynn	Norfolk		28500	427.5	16,000	304.0
9902716	NN000000025220181	13 Norfolk Street Kings Lynn Norfolk PE30 1AR	13 Norfolk Street	Kings Lynn	Norfolk		22500	337.5	15,750	299.3
9902725	NN000000025220196	14 Norfolk Street Kings Lynn Norfolk PE30 1AR	14 Norfolk Street	Kings Lynn	Norfolk		54500	817.5	38,000	722.0
9902734	NN000000025220213	16 Norfolk Street Kings Lynn Norfolk PE30 1AN	16 Norfolk Street	Kings Lynn	Norfolk		20750	311.25	24,750	470.25
9902743	NN000000025140076	7 New Conduit Street Kings Lynn Norfolk PE30 1DE	7 New Conduit Street	Kings Lynn	Norfolk		11500	172.5	9,800	186.2
9902752	NN000000025220232	18 Norfolk Street Kings Lynn Norfolk PE30 1AN	18 Norfolk Street	Kings Lynn	Norfolk		7800	117	9,400	179
9902761	NN000000025220247	19-20 Norfolk Street Kings Lynn Norfolk PE30 1AN	19-20 Norfolk Street	Kings Lynn	Norfolk		32750	491.25	39,750	755.25
9902888	NN000000020920524	38 Broad Street Kings Lynn Norfolk PE30 1DP	38 Broad Street	Kings Lynn	Norfolk		46250	693.75	38,500	731.50
9902888	NN000000026231006	17-19 Railway Road Kings Lynn Norfolk PE30 1NF	17-19 Railway Road	Kings Lynn	Norfolk		13250	198.75	15,000	285.00
9902912	NN000000025221010	36 Norfolk Street Kings Lynn Norfolk PE30 1AH	36 Norfolk Street	Kings Lynn	Norfolk		9500	127.5	11,750	223.3
9903112	NN000000025220904	21 Norfolk Street Kings Lynn Norfolk PE30 1AN	21 Norfolk Street	Kings Lynn	Norfolk		9600	144	11,500	219
9903159	NN000000025220961	96 Norfolk Street Kings Lynn Norfolk PE30 1AQ	96 Norfolk Street	Kings Lynn	Norfolk		7700	115.5	8,100	153.9
9903186	NN000000023530635	53a High Street Kings Lynn Norfolk PE30 1BE	53a High Street	Kings Lynn	Norfolk		15500	232.5	12,000	228.0
9903266	NN00000002353201A	68 High Street Kings Lynn Norfolk PE30 1AY	68 High Street	Kings Lynn	Norfolk		14000	210	18,000	342
9903275	NN000000025221146	112-114 Norfolk Street Kings Lynn Norfolk PE30 1AQ	112-114 Norfolk Street	Kings Lynn	Norfolk		32500	487.5	44,750	850.3
9903275	NN000000025221165	116 Norfolk Street Kings Lynn Norfolk PE30 1AP	116 Norfolk Street	Kings Lynn	Norfolk		5900	100	9,500	181
9903328	NN000000025221199	119 Norfolk Street KINGS LYNN Norfolk PE30 1AP	119 Norfolk Street	KINGS LYNN	Norfolk		10000	150	16,000	304
9903364	NN000000025221269	125 Norfolk Street Kings Lynn Norfolk PE30 1AP	125 Norfolk Street	Kings Lynn	Norfolk		13500	202.5	16,000	304.0
9903391	NN000000025221292	128-132 Norfolk Street Kings Lynn Norfolk PE30 1AP	128-132 Norfolk Street	Kings Lynn	Norfolk		52500	787.5	52,500	997.5
9903408	NN000000025221305	133 Norfolk Street Kings Lynn Norfolk PE30 1AU	133 Norfolk Street	Kings Lynn	Norfolk		14750	221.25	10,250	194.75
9903435	NN000000025221343	137-138 Norfolk Street Kings Lynn Norfolk PE30 1AU	137-138 Norfolk Street	Kings Lynn	Norfolk		56500	847.5	35,750	679.3

9903444	NN00000025221358	139 Norfolk Street Kings Lynn Norfolk PE30 1AU	139 Norfolk Street	Kings Lynn	Norfolk	19500	292.5	12,250	232.8
9903453	NN00000029201004	6 Broad Street Kings Lynn Norfolk PE30 1DP	6 Broad Street	Kings Lynn	Norfolk	65500	982.5	52,000	988.0
9903462	NN00000025221966	143 Norfolk Street Kings Lynn Norfolk PE30 1AU	143 Norfolk Street	Kings Lynn	Norfolk	34500	517.5	19,750	375.3
9903506	NN00000023531026	Gnd Fir At 82 High Street Kings Lynn Norfolk PE30 1DD	Gnd Fir At	82 High Street	Kings Lynn	58000	870	42,750	812
9903524	NN00000025221502	23 Norfolk Street Kings Lynn Norfolk PE30 1AN	23 Norfolk Street	Kings Lynn	Norfolk	8500	127.5	13,250	251.8
9903533	NN00000025221517	8 Norfolk Street Kings Lynn Norfolk PE30 1AR	8 Norfolk Street	Kings Lynn	Norfolk	28750	431.25	18,250	346.75
9903551	NN00000025221837	Van Pelt 108 Norfolk Street Kings Lynn Norfolk PE30 1AQ	Van Pelt	108 Norfolk Street	Kings Lynn	5900	100	8,300	158
9903598	NN00000025221678	104 Norfolk Street Kings Lynn Norfolk PE30 1AQ	104 Norfolk Street	Kings Lynn	Norfolk	9100	136.5	9,600	182.4
9903640	NN0000002522188A	3 Norfolk Street Kings Lynn Norfolk PE30 1AR	3 Norfolk Street	Kings Lynn	Norfolk	38250	573.75	21,750	413.25
9903669	NN00000025221911	141 Norfolk Street Kings Lynn Norfolk PE30 1AU	141 Norfolk Street	Kings Lynn	Norfolk	33500	502.5	21,250	403.8
9903687	NN00000025610037	The Mallings Q Club Page Stair Lane Kings Lynn Norfolk PE30 1NQ	The Mallings Q Club	Page Stair Lane	Kings Lynn	40500	607.5	40,500	769.5
9903702	NN00000026080013	Norfolk Probation Service Purfleet Quay Kings Lynn Norfolk PE30 1HP	Norfolk Probation Service	Purfleet Quay	Kings Lynn	42500	637.5	37,750	717.3
9903711	NN00000026080047	9 Purfleet Quay Kings Lynn Norfolk PE30 1HP	9 Purfleet Quay	Kings Lynn	Norfolk	7100	100	11,750	223
9903720	NN00000026090015	Limes House 23 Purfleet Street Kings Lynn Norfolk PE30 1ER	Limes House	23 Purfleet Street	Norfolk	10750	161.25	12,250	232.75
9903767	NN00000026090138	17 Purfleet Street Kings Lynn Norfolk PE30 1ER	17 Purfleet Street	Kings Lynn	Norfolk	6900	100	8,400	160
9903794	NN00000026090195	Limes House 21-22 Purfleet Street Kings Lynn Norfolk PE30 1ER	Limes House	21-22 Purfleet Street	Kings Lynn	16500	247.5	20,250	384.8
9903800	NN00000028451024	17 Tuesday Market Place Kings Lynn Norfolk PE30 1JN	17 Tuesday Market Place	Kings Lynn	Norfolk	14750	221.25	17,750	337.25
9903829	NN00000026091001	10-12 Purfleet Street Kings Lynn Norfolk PE30 1ER	10-12 Purfleet Street	Kings Lynn	Norfolk	25750	386.25	25,250	479.75
9903838	NN00000026091002	Car Park (private) Purfleet Street Kings Lynn Norfolk PE30 1ER	Car Park (privae)	Purfleet Street	Kings Lynn	21000	315	16,750	318
9903954	NN00000026230247	26a Railway Road Kings Lynn Norfolk PE30 1NF	26a Railway Road	Kings Lynn	Norfolk	6500	100	10,250	195
9904029	NN00000026930351	18 St James Street Kings Lynn Norfolk PE30 5DA	18 St James Street	Kings Lynn	Norfolk	7700	115.5	8,600	163.4
9904074	NN00000026800001	7 St Dominics Square Kings Lynn Norfolk PE30 1DT	7 St Dominics Square	Kings Lynn	Norfolk	26000	390	67,000	1273
9904163	NN00000026801004	11 St Dominics Square Kings Lynn Norfolk PE30 1DT	11 St Dominics Square	Kings Lynn	Norfolk	250000	3750	262,500	4988
9904225	NN00000026930046	19 St James Street Kings Lynn Norfolk PE30 5DA	19 St James Street	Kings Lynn	Norfolk	11500	172.5	12,250	232.8
9904388	NN00000026930309	10-12 St James Street Kings Lynn Norfolk PE30 5DA	10-12 St James Street	Kings Lynn	Norfolk	8200	123	9,300	188
9904501	NN00000026930474	Gala Bingo Theatre Royal St James Street Kings Lynn Norfolk PE30 5BZ	Gala Bingo	Theatre Royal	Kings Lynn	32750	491.25	34,650	658.35
9904548	NN00000026931004	13 St James Street Kings Lynn Norfolk PE30 5DA	13 St James Street	Kings Lynn	Norfolk	15500	232.5	18,500	351.5
9904557	NN0000002841042A	12 Tower Street Kings Lynn Norfolk PE30 1EJ	12 Tower Street	Kings Lynn	Norfolk	6200	100	7,700	146
9904575	NN0000002702001B	Kings Lynn Sea Cadet Corps St Margarets Lane Kings Lynn Norfolk PE30 5DS	Kings Lynn Sea Cadet Corps	St Margarets Lane	Kings Lynn	8400	126	11,500	219
9904593	NN00000027030012	Kings Lynn Crown Court St Margarets Place Kings Lynn Norfolk PE30 5DW	Kings Lynn Crown Court	St Margarets Place	Kings Lynn	56500	847.5	84,000	1596.0
9904555	NN00000027031023	Hamburg Suite 4 Hanse House South Quay Kings Lynn Norfolk PE30 5GN	Hamburg Suite	4 Hanse House	Kings Lynn	8700	130.5	11,500	216.5
9904682	NN00000027335001	1 Saturday Market Place Kings Lynn Norfolk PE30 5DQ	1 Saturday Market Place	Kings Lynn	Norfolk	39000	585	43,250	822
9904708	NN00000027350038	3 Saturday Market Place Kings Lynn Norfolk PE30 5DQ	3 Saturday Market Place	Kings Lynn	Norfolk	9100	136.5	9,400	178.6
9904744	NN00000028411005	Majestic Cinema Tower Street Kings Lynn Norfolk PE30 1EJ	Majestic Cinema	Tower Street	Kings Lynn	40000	600	33,500	637
9904753	NN00000027770054	Giles Bros Clough Lane Kings Lynn Norfolk PE30 1BT	Giles Bros	Clough Lane	Kings Lynn	8900	133.5	13,500	256.5
9904762	NN00000027771001	52a South Clough Lane Kings Lynn Norfolk PE30 1BT	52a South Clough Lane	Kings Lynn	Norfolk	23000	345	25,000	475
9904780	NN00000027871007	Conference Room Marriotts Warehouse South Quay Kings Lynn Norfolk PE30 5DT	Conference Room	Marriotts Warehouse	Kings Lynn	15000	225	15,000	285
9904833	NN00000028410011	1-3 Tower Street Kings Lynn Norfolk PE30 1EJ	1-3 Tower Street	Kings Lynn	Norfolk	19000	285	20,250	385

9904842	NN00000028411003	Pastimes 7-8 Tower Street Kings Lynn Norfolk PE30 1EJ	Pastimes	7-3 Tower Street	Kings Lynn	Norfolk	10000	150	12,000	228
9904931	NN0000002841019B	8 Tower Street Kings Lynn Norfolk PE30 1EJ	8 Tower Street	Kings Lynn	Norfolk		7000	100	8,900	167
9904969	NN00000028410237	16 Tower Street Kings Lynn Norfolk PE30 1EJ	16 Tower Street	Kings Lynn	Norfolk		11750	176.25	13,000	247.00
9905042	NN00000028410379	30 Tower Street Kings Lynn Norfolk PE30 1EJ	30 Tower Street	Kings Lynn	Norfolk		10000	150	11,250	214
9905051	NN00000028410383	30A Tower Street Kings Lynn Norfolk PE30 1EJ	30A Tower Street	Kings Lynn	Norfolk		10250	153.75	11,250	213.75
9905089	NN00000026030049	Esquire Limes House 24 Purfleet Street Kings Lynn Norfolk PE30 1ER	Esquire	Limes House	24 Purfleet Street	Kings Lynn	10500	157.5	12,000	228.0
9905104	NN00000028410449	36 Tower Street Kings Lynn Norfolk PE30 1EJ	36 Tower Street	Kings Lynn	Norfolk		7200	100	8,000	152
9905178	NN00000028450004	Maze Media 20A Tuesday Market Place Kings Lynn Norfolk PE30 1JW	Maze Media	20A Tuesday Market Place	Kings Lynn	Norfolk	17750	266.25	21,750	413.25
9905187	NN00000027061004	14 St Nicholas Street Kings Lynn Norfolk PE30 1LY	14 St Nicholas Street	Kings Lynn	Norfolk		20250	303.75	25,750	489.25
9905220	NN00000028450018	1-3 Tuesday Market Place Kings Lynn Norfolk PE30 1JU	1-3 Tuesday Market Place	Kings Lynn	Norfolk		49500	742.5	46,250	878.8
9905294	NN0000002845008A	Dukes Head Hotel 5-6 Tuesday Market Place Kings Lynn Norfolk PE30 1JS	Dukes Head Hotel	5-6 Tuesday Market Place	Kings Lynn	Norfolk	141000	2115	116,500	2214
9905329	NN00000028450215	15 Tuesday Market Place Kings Lynn Norfolk PE30 1JN	15 Tuesday Market Place	Kings Lynn	Norfolk		5600	100	9,300	177
9905347	NN00000028450253	19 Tuesday Market Place Kings Lynn Norfolk PE30 1JW	19 Tuesday Market Place	Kings Lynn	Norfolk		33750	506.25	41,250	783.75
9905356	NN00000028450287	21 Tuesday Market Place Kings Lynn Norfolk PE30 1JW	21 Tuesday Market Place	Kings Lynn	Norfolk		60000	900	53,500	1017
9905374	NN00000028450323	24 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	24 Tuesday Market Place	Kings Lynn	Norfolk		7500	100	9,500	182
9905383	NN00000028450342	Market Chambers 25-26 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	Market Chambers	25-26 Tuesday Market Place	Kings Lynn	Norfolk	31750	476.25	39,000	741.00
9905409	NN00000028450499	Grnd Flr 16 Tuesday Market Place Kings Lynn Norfolk PE30 1JN	Grnd Flr	16 Tuesday Market Place	Kings Lynn	Norfolk	8500	127.5	10,750	204.3
9905409	NN0000002845061A	Ground Floor 14a Tuesday Market Place Kings Lynn Norfolk PE30 1JN	Ground Floor	14a Tuesday Market Place	Kings Lynn	Norfolk	8300	124.5	10,500	199.5
9905490	NN00000028451003	9 Tuesday Market Place Kings Lynn Norfolk PE30 1JT	9 Tuesday Market Place	Kings Lynn	Norfolk		43000	645	50,500	960
9905490	NN00000028451005	8 Tuesday Market Place Kings Lynn Norfolk PE30 1JT	8 Tuesday Market Place	Kings Lynn	Norfolk		18250	273.75	22,250	422.75
9905516	NN00000028451027	27-28 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	27-28 Tuesday Market Place	Kings Lynn	Norfolk		16000	240	14,250	271
9905623	NN00000029970207	Norfolk Constabulary Police Station St James Street Kings Lynn Norfolk PE30 5DE	Norfolk Constabulary	Police Station	St James Street	Kings Lynn	95000	1425	95,000	1805
9905632	NN00000029970423	Magistrates Court College Lane Kings Lynn Norfolk PE30 1JB	Magistrates Court	College Lane	Kings Lynn	Norfolk	122000	1830	176,000	3344
9906155	NN00000025221381	142 Norfolk Street Kings Lynn Norfolk PE30 1AU	142 Norfolk Street	Kings Lynn	Norfolk		51000	765	29,000	551
9906235	NN00000023530071	Cash Converters 5 High Street Kings Lynn Norfolk PE30 1BX	Cash Converters	5 High Street	Kings Lynn	Norfolk	7400	100	8,000	152
9906244	NN00000026930328	14 St James Street Kings Lynn Norfolk PE30 5DA	14 St James Street	Kings Lynn	Norfolk		8500	127.5	10,250	194.8
9906271	NN0000002244006A	Ferry Lane Social Club Ferry Lane Kings Lynn Norfolk PE30 1HN	Ferry Lane Social Club	Ferry Lane	Kings Lynn	Norfolk	10750	161.25	12,000	228.00
9906389	NN00000021511001	Telecom Mast. Site Ref: 1350213 St James Car Park Clough Lane Kings Lynn Norfolk PE30 1HT	Telecom Mast. Site Ref: 1350213	St James Car Park	Clough Lane	Kings Lynn	11000	165	15,500	295
9906736	NN00000026140549	26 Queen Street Kings Lynn Norfolk PE30 1HT	26 Queen Street	Kings Lynn	Norfolk		10750	161.25	14,000	266.00
9906763	NN0000002522117A	117 Norfolk Street Kings Lynn Norfolk PE30 1AP	117 Norfolk Street	Kings Lynn	Norfolk		6300	100	10,000	190
9906781	NN00000025220073	2a Norfolk Street Kings Lynn Norfolk PE30 1AR	2a Norfolk Street	Kings Lynn	Norfolk		22750	341.25	12,750	242.25
9906861	NN00000025141002	14 New Conduit Street Kings Lynn Norfolk PE30 1DL	14 New Conduit Street	Kings Lynn	Norfolk		14500	217.5	14,750	280.3
9906950	NN00000026231005	33 Railway Road Kings Lynn Norfolk PE30 1NF	33 Railway Road	Kings Lynn	Norfolk		37750	566.25	26,500	503.50
9907007	NN00000023530457	37 High Street Kings Lynn Norfolk PE30 1BU	37 High Street	Kings Lynn	Norfolk		20250	303.75	15,750	299.25
9907052	NN00000025221254	123-124 Norfolk Street Kings Lynn Norfolk PE30 1AP	123-124 Norfolk Street	Kings Lynn	Norfolk		27250	408.75	32,750	622.25
9907150	NN00000026230603	Rajasthan 61 Railway Road Kings Lynn Norfolk PE30 1NE	Rajasthan	61 Railway Road	Kings Lynn	Norfolk	8800	132	9,300	188
9907259	NN00000023531030	Grd Flr 50 High Street Kings Lynn Norfolk PE30 1BE	Grd Flr	50 High Street	Kings Lynn	Norfolk	33000	495	25,750	489
9907348	NN00000026231008	Anchos Kitchen Tex Mex Restaurant 1 Railway Road Kings Lynn Norfolk PE30 1NE	Anchos Kitchen	Tex Mex Restaurant	1 Railway Road	Kings Lynn	12250	183.75	11,750	223.25

9907517	NN00000020920001	30-34 Broad Street Kings Lynn Norfolk PE30 1DP	30-34 Broad Street	Kings Lynn	Norfolk	Norfolk	89000	1335	72,000	1368
9907517	NN00000021291002	Pt 2nd Fir Kings Court Chapel Street Kings Lynn Norfolk PE30 1EX	Pt 2nd Fir	Kings Court	Chapel Street	Chapel Street	4600	100	12,000	228
9907517	NN00000021291014	Pt Gnd Fir Kings Court Chapel Street Kings Lynn Norfolk PE30 1EX	Pt Gnd Fir	Kings Court	Chapel Street	Chapel Street	3100	100	8,300	158
9907580	NN0000002353113A	91-92 High Street Kings Lynn Norfolk PE30 1BL	91-92 High Street	Kings Lynn	Norfolk	Norfolk	70000	1050	55,000	1045
9907660	NN00000023530442	36 High Street Kings Lynn Norfolk PE30 1BJ	36 High Street	Kings Lynn	Norfolk	Norfolk	25000	375	19,500	371
9907689	NN00000025140023	2-6 New Conduit Street Kings Lynn Norfolk PE30 1DL	2-6 New Conduit Street	Kings Lynn	Norfolk	Norfolk	42750	641.25	37,250	707.75
9907698	NN00000027061006	8-12 St Nicholas Street Kings Lynn Norfolk PE30 1LY	8-12 St Nicholas Street	Kings Lynn	Norfolk	Norfolk		416.25	41,000	779.00
9907694	NN00000026230675	44-45 Norfolk Street Kings Lynn Norfolk PE30 1AH	44-45 Norfolk Street	Kings Lynn	Norfolk	Norfolk	21000	315	21,500	409
9907992	NN00000025202066	22 Norfolk Street Kings Lynn Norfolk PE30 1AN	22 Norfolk Street	Kings Lynn	Norfolk	Norfolk	50000	750	68,000	1292
9908129	NN00000024231047	50 King Street Kings Lynn Norfolk PE30 1ES	50 King Street	Kings Lynn	Norfolk	Norfolk	13500	202.5	13,000	247.0
9908183	NN0000002353191A	86-87 High Street Kings Lynn Norfolk PE30 1BL	86-87 High Street	Kings Lynn	Norfolk	Norfolk	64500	967.5	50,500	959.5
9908209	NN00000023531854	49 High Street Kings Lynn Norfolk PE30 1BE	49 High Street	Kings Lynn	Norfolk	Norfolk	19000	285	14,750	280
9908218	NN00000020340071	Lidl 80 Austin Street Kings Lynn Norfolk PE30 1AS	Lidl	80 Austin Street	Kings Lynn	Norfolk	185000	2775	207,000	3933
9908307	NN00000025140008	27 New Conduit Street Kings Lynn Norfolk PE30 1DE	27 New Conduit Street	Kings Lynn	Norfolk	Norfolk	23500	352.5	24,000	456.0
9908316	NN00000025221011	Escape Rooms 36A Norfolk Street Kings Lynn Norfolk PE30 1AH	Escape Rooms	36A Norfolk Street	Kings Lynn	Norfolk	7600	114	9,600	182
9908325	NN00000023531018	100A High Street Kings Lynn Norfolk PE30 1AY	100A High Street	Kings Lynn	Norfolk	Norfolk	11250	168.75	10,500	199.50
9908450	NN00000023531619	99 High Street Kings Lynn Norfolk PE30 1BW	99 High Street	Kings Lynn	Norfolk	Norfolk	16250	243.75	16,750	318.25
9908568	NN00000026930239	49 St James Street Kings Lynn Norfolk PE30 5BZ	49 St James Street	Kings Lynn	Norfolk	Norfolk	6200	100	8,600	163
9908577	NN00000023530007	43-44 High Street Kings Lynn Norfolk PE30 1BJ	43-44 High Street	Kings Lynn	Norfolk	Norfolk	62000	930	48,750	926
9909035	NN00000020920027	5 Broad Street Kings Lynn Norfolk PE30 1DP	5 Broad Street	Kings Lynn	Norfolk	Norfolk	26500	397.5	21,250	403.8
9909071	NN00000020920004	21-23 Broad Street Kings Lynn Norfolk PE30 1DP	21-23 Broad Street	Kings Lynn	Norfolk	Norfolk	96500	1447.5	78,000	1482.0
9909133	NN00000025221447	2 Chapel Street Kings Lynn Norfolk PE30 1EG	2 Chapel Street	Kings Lynn	Norfolk	Norfolk	15750	236.25	17,250	327.75
9909151	NN00000023530627	45 High Street Kings Lynn Norfolk PE30 1BJ	45 High Street	Kings Lynn	Norfolk	Norfolk	28500	427.5	22,250	422.8
9909204	NN00000025220552	40 Norfolk Street Kings Lynn Norfolk PE30 1AH	40 Norfolk Street	Kings Lynn	Norfolk	Norfolk	12250	183.75	14,500	276.50
9909269	NN00000020920543	44-46 Broad Street Kings Lynn Norfolk PE30 1DP	44-46 Broad Street	Kings Lynn	Norfolk	Norfolk	20250	303.75	16,750	318.25
9909269	NN00000020920562	42 Broad Street Kings Lynn Norfolk PE30 1DP	42 Broad Street	Kings Lynn	Norfolk	Norfolk	26500	397.5	22,250	422.8
9909278	NN00000028451030	SF Suite 1-3 Bishops House 18 Tuesday Market Place Kings Lynn Norfolk PE30 1JW	SF Suite 1-3	Bishops House	18 Tuesday Market Place	Kings Lynn	11250	168.75	13,750	261.25
9909394	NN00000025221235	122 Norfolk Street KINGS LYNN Norfolk PE30 1AP	122 Norfolk Street	KINGS LYNN	Norfolk	Norfolk	17000	255	20,250	385
9909400	NN00000023531032	Gnd & 1st Flr At 55 High Street Kings Lynn Norfolk PE30 1BE	Gnd & 1st Flr At	55 High Street	Kings Lynn	Norfolk		465	36,000	684
9909563	NN00000026231009	Swinton Insurance 28 Railway Road Kings Lynn Norfolk PE30 1NF	Swinton Insurance	28 Railway Road	Kings Lynn	Norfolk	18500	277.5	17,250	327.8
9909616	NN00000023530103	9 High Street KINGS LYNN Norfolk PE30 1BX	9 High Street	KINGS LYNN	Norfolk	Norfolk	22750	341.25	23,250	441.75
9909625	NN00000025220872	73 Norfolk Street Kings Lynn Norfolk PE30 1AD	73 Norfolk Street	Kings Lynn	Norfolk	Norfolk	6100	100	9,500	181
9909788	NN00000029201005	8 Broad Street Kings Lynn Norfolk PE30 1DP	8 Broad Street	Kings Lynn	Norfolk	Norfolk	28500	427.5	22,750	432.3
9909859	NN00000027871006	Restaurant Marriotts Warehouse South Quay Kings Lynn Norfolk PE30 5DT	Restaurant	Marriotts Warehouse	South Quay	Kings Lynn	15250	228.75	22,500	427.50
9909939	NN00000020920017	20 Broad Street Kings Lynn Norfolk PE30 1DP	20 Broad Street	Kings Lynn	Norfolk	Norfolk	22250	333.75	17,750	337.25
9909957	NN00000025221625	11 Norfolk Street Kings Lynn Norfolk PE30 1AR	11 Norfolk Street	Kings Lynn	Norfolk	Norfolk	22500	337.5	16,000	304.0
9910015	NN00000023530847	73 High Street Kings Lynn Norfolk PE30 1BB	73 High Street	Kings Lynn	Norfolk	Norfolk	58500	877.5	39,250	745.8
9910024	NN00000025220092	4 Norfolk Street Kings Lynn Norfolk PE30 1AR	4 Norfolk Street	Kings Lynn	Norfolk	Norfolk	33250	498.75	19,250	365.75

9910131	NN00000028450001	22 Tuesday Market Place Kings Lynn Norfolk PE30 1J	22 Tuesday Market Place	Kings Lynn	Norfolk		27750	416.25	29,500	560.50
9910140	NN00000023530743	62 High Street Kings Lynn Norfolk PE30 1AY	62 High Street	Kings Lynn	Norfolk		24000	360	18,500	352
9910140	NN00000023531835	75 High Street Kings Lynn Norfolk PE30 1BB	75 High Street	Kings Lynn	Norfolk		58500	877.5	42,500	807.5
9910178	NN00000023530175	17 High Street Kings Lynn Norfolk PE30 1BP	17 High Street	Kings Lynn	Norfolk		9400	141	8,800	167
9910187	NN00000025220567	41 Norfolk Street Kings Lynn Norfolk PE30 1AH	41 Norfolk Street	Kings Lynn	Norfolk		7000	100	8,400	160
9910285	NN00000020920006	25-28 Broad Street Kings Lynn Norfolk PE30 1DP	25-28 Broad Street	Kings Lynn	Norfolk		214000	3210	113,000	2147
9910329	NN00000026800002	9 St Dominics Square Kings Lynn Norfolk PE30 1DT	9 St Dominics Square	Kings Lynn	Norfolk		92500	1387.5	121,000	2299.0
9910338	NN00000029200028	7 Broad Street Kings Lynn Norfolk PE30 1DP	7 Broad Street	Kings Lynn	Norfolk		33750	506.25	27,000	513.00
9910409	NN00000028410275	20 Tower Street Kings Lynn Norfolk PE30 1EJ	20 Tower Street	Kings Lynn	Norfolk		12250	183.75	13,250	251.75
9910525	NN00000025221324	135 Norfolk Street Kings Lynn Norfolk PE30 1AU	135 Norfolk Street	Kings Lynn	Norfolk		15750	236.25	11,000	209.00
9910697	NN00000024231021	Whalshood Distillery 7A King Street Kings Lynn Norfolk PE30 1ET	Whalshood Distillery	7A King Street	Kings Lynn	Norfolk	8500	127.5	13,250	251.8
9910786	NN00000023531028	Grnd Fir 26 High Street Kings Lynn Norfolk PE30 1BP	Grnd Fir	26 High Street	Kings Lynn	Norfolk	30250	453.75	27,000	513.00
9910875	NN00000029201003	2-4 Broad Street Kings Lynn Norfolk PE30 1DP	2-4 Broad Street	Kings Lynn	Norfolk		185000	2775	111,000	2109
9910891	NN00000028450747	Ground Floor 14 Tuesday Market Place Kings Lynn Norfolk PE30 1JN	Ground Floor	14 Tuesday Market Place	Kings Lynn	Norfolk	10000	150	12,750	242
9911048	NN00000025221451	9 Norfolk Street Kings Lynn Norfolk PE30 1AR	9 Norfolk Street	Kings Lynn	Norfolk		32750	491.25	20,250	384.75
9911057	NN00000025220444	33 Norfolk Street Kings Lynn Norfolk PE30 1AH	33 Norfolk Street	Kings Lynn	Norfolk		6800	100	9,500	181
9911128	NN00000020781002	Grd Fir At 18 Blackfriars Street Kings Lynn Norfolk PE30 1NN	Grd Fir At	18 Blackfriars Street	Kings Lynn	Norfolk	11500	172.5	12,250	232.8
9911182	NN00000023530809	68 High Street Kings Lynn Norfolk PE30 1AY	68 High Street	Kings Lynn	Norfolk		17250	258.75	14,000	266.00
9911191	NN00000027350112	11 Saturday Market Place Kings Lynn Norfolk PE30 5DQ	11 Saturday Market Place	Kings Lynn	Norfolk		9200	138	9,700	184
9911360	NN00000028451004	10-13 Tuesday Market Place Kings Lynn Norfolk PE30 1JT	10-13 Tuesday Market Place	Kings Lynn	Norfolk		63500	952.5	63,500	1206.5
9911404	NN00000025221841	109 Norfolk Street Kings Lynn Norfolk PE30 1AQ	109 Norfolk Street	Kings Lynn	Norfolk		9000	135	12,500	238
9911520	NN00000023531905	56 High Street Kings Lynn Norfolk PE30 1AY	56 High Street	Kings Lynn	Norfolk		28500	427.5	22,250	422.8
9911558	NN00000020920023	33 Broad Street Kings Lynn Norfolk PE30 1DP	33 Broad Street	Kings Lynn	Norfolk		39750	596.25	31,750	603.25
9911692	NN00000024230024	1 King Street Kings Lynn Norfolk PE30 1ET	1 King Street	Kings Lynn	Norfolk		11500	172.5	11,000	209.0
9911709	NN00000023531214	98 High Street Kings Lynn Norfolk PE30 1BW	98 High Street	Kings Lynn	Norfolk		64000	960	50,500	960
9911709	NN00000025140013	28 New Conduit Street Kings Lynn Norfolk PE30 1DL	28 New Conduit Street	Kings Lynn	Norfolk		25500	382.5	25,750	489.3
9911763	NN00000026930402	22 St James Street Kings Lynn Norfolk PE30 5DA	22 St James Street	Kings Lynn	Norfolk		7300	100	7,800	148
9911807	NN00000023531984	21-22 High Street Kings Lynn Norfolk PE30 1BP	21-22 High Street	Kings Lynn	Norfolk		109000	1635	50,000	950
9911923	NN00000020920149	14 Broad Street Kings Lynn Norfolk PE30 1DP	14 Broad Street	Kings Lynn	Norfolk		22000	330	17,750	337
9911941	NN0000002130001B	21-23 Chapel Street Kings Lynn Norfolk PE30 1EG	21-23 Chapel Street	Kings Lynn	Norfolk		11500	172.5	12,500	237.5
9911997	NN0000002353009B	8 High Street Kings Lynn Norfolk PE30 1BX	8 High Street	Kings Lynn	Norfolk		13500	202.5	13,750	261.3
9912007	NN00000023531464	115-117 High Street Kings Lynn Norfolk PE30 1DD	115-117 High Street	Kings Lynn	Norfolk		25500	382.5	26,750	508.3
9912007	NN0000002353152A	118 High Street Kings Lynn Norfolk PE30 1DD	118 High Street	Kings Lynn	Norfolk		8400	126	8,600	163
9912016	NN0000002353156B	107 High Street Kings Lynn Norfolk PE30 1DW	107 High Street	Kings Lynn	Norfolk		13500	202.5	12,750	242.3
9912099	NN00000025221019	98 Norfolk Street KINGS LYNN Norfolk PE30 1AQ	98 Norfolk Street	KINGS LYNN	Norfolk		7900	118.5	8,300	157.7
9912105	NN0000002353094B	Norfolk Kitchen Ground Floor 79 High Street Kings Lynn Norfolk PE30 1BB	Norfolk Kitchen	Ground Floor	79 High Street	Kings Lynn	17000	255	12,000	228
9912123	NN00000022470027	The Crown & Mitre Ferry Street Kings Lynn Norfolk PE30 1LJ	The Crown & Mitre	Ferry Street	Kings Lynn	Norfolk	6500	100	12,000	228
9912310	NN00000020920005	15 Broad Street KINGS LYNN Norfolk PE30 1DP	15 Broad Street	KINGS LYNN	Norfolk		53500	802.5	43,250	821.8

9912384	NN000000023531695	66 High Street Kings Lynn Norfolk PE30 1AY	66 High Street		Kings Lynn	Norfolk		24750	371.25	20,500	389.50
9912393	NN000000028410171	4a Tower Street Kings Lynn Norfolk PE30 1EJ	4a Tower Street		Kings Lynn	Norfolk		9800	147	12,250	233
9912419	NN000000023531341	106 High Street Kings Lynn Norfolk PE30 1DA	106 High Street		Kings Lynn	Norfolk		14750	221.25	14,000	266.00
9912428	NN000000023530828	71 High Street Kings Lynn Norfolk PE30 1AY	71 High Street		Kings Lynn	Norfolk		55500	832.5	43,750	831.3
9912473	NN000000026800285	12-14 St Dominics Square Kings Lynn Norfolk PE30 1DT	12-14 St Dominics Square		Kings Lynn	Norfolk		89000	1335	71,500	1359
9912517	NN000000026091005	Ground Floor 30-32 Purfleet Street Kings Lynn Norfolk PE30 1ER	Ground Floor		30-32 Purfleet Street	Kings Lynn	Norfolk	27750	416.25	32,500	617.50
9912606	NN000000026230124	10-12 Railway Road Kings Lynn Norfolk PE30 1NE	10-12 Railway Road		Kings Lynn	Norfolk		8800	132	9,600	182
9912615	NN000000024231069	Communal And Storage Areas 12 King Street Kings Lynn Norfolk PE30 1DL	Communal And Storage Areas		Chequer House	12 King Street	Kings Lynn		221.25	17,500	332.50
9912633	NN000000023531021	83 High Street Kings Lynn Norfolk PE30 1BL	83 High Street		Kings Lynn	Norfolk		24000	360	18,750	356
9912651	NN000000026930012	The White Hart Inn 1 St James Street Kings Lynn Norfolk PE30 5DA	The White Hart Inn		1 St James Street	Kings Lynn	Norfolk	9400	141	12,250	233
9912713	NN000000026090188	Limes House 25-26 Purfleet Street Kings Lynn Norfolk PE30 1ER	Limes House		25-26 Purfleet Street	Kings Lynn	Norfolk	8900	133.5	10,250	194.8
9912722	NN000000020920007	3 Broad Street Kings Lynn Norfolk PE30 1DP	3 Broad Street		Kings Lynn	Norfolk		15750	236.25	10,000	190.00
9912731	NN00000002092012A	12 Broad Street Kings Lynn Norfolk PE30 1DP	12 Broad Street		Kings Lynn	Norfolk		21750	326.25	17,500	332.50
9912769	NN000000026800181	18-20 St Dominics Square Kings Lynn Norfolk PE30 1DT	18-20 St Dominics Square		Kings Lynn	Norfolk		31250	468.75	27,500	522.50
9912849	NN000000020780114	Geoffrey Collings & Company 17 Blackfriars Street Kings Lynn Norfolk PE30 1NN	Geoffrey Collings & Company		17 Blackfriars Street	Kings Lynn	Norfolk	11500	172.5	9,900	188.1
9912858	NN0000000252011A	6a Norfolk Street Kings Lynn Norfolk PE30 1AR	6a Norfolk Street		Kings Lynn	Norfolk		18000	270	10,000	190
9912885	NN00000002056002A	2-4 Blackfriars Street Kings Lynn Norfolk PE30 1NN	2-4 Blackfriars Street		Kings Lynn	Norfolk		20500	307.5	17,000	323.0
9912983	NN000000025202029	39 Norfolk Street Kings Lynn Norfolk PE30 1AH	39 Norfolk Street		Kings Lynn	Norfolk		60000	900	48,750	926
9913002	NN000000020920454	45 Broad Street Kings Lynn Norfolk PE30 1DP	45 Broad Street		Kings Lynn	Norfolk		17750	266.25	14,750	280.25
9913049	NN00000002078001B	1 Blackfriars Street Kings Lynn Norfolk PE30 1NN	1 Blackfriars Street		Kings Lynn	Norfolk		13000	195	10,000	190
9913067	NN000000023531303	103b High Street Kings Lynn Norfolk PE30 1PD	103b High Street		Kings Lynn	Norfolk		16500	247.5	17,000	323.0
9913147	NN0000000252020514	38 Norfolk Street Kings Lynn Norfolk PE30 1AH	38 Norfolk Street		Kings Lynn	Norfolk		7700	115.5	8,100	153.9
9913165	NN000000023531106	90 High Street Kings Lynn Norfolk PE30 1BL	90 High Street		Kings Lynn	Norfolk		31000	465	24,250	461
9913174	NN0000000201501015	Cafe Albion Street Arcade Albion Street Kings Lynn Norfolk PE30 1NJ	Cafe		Albion Street Arcade	Albion Street	Kings Lynn	9500	142.5	12,500	237.5
9913281	NN000000028411004	11 Tower Street Kings Lynn Norfolk PE30 1EJ	11 Tower Street		Kings Lynn	Norfolk		8800	132	10,500	200
9913370	NN000000020920030	31 Broad Street Kings Lynn Norfolk PE30 1DP	31 Broad Street		Kings Lynn	Norfolk		45250	678.75	36,000	684.00
9913399	NN000000025221288	127 Norfolk Street Kings Lynn Norfolk PE30 1AP	127 Norfolk Street		Kings Lynn	Norfolk		7200	100	8,700	165
9913405	NN000000020341003	Thornalley Funeral Services And Unit 3 Austin Street Kings Lynn Norfolk PE30 1QH	Thornalley Funeral Services		And Unit 3	Austin Street	Kings Lynn		401.25	26,750	508.25
9913423	NN000000025221432	127a Norfolk Street Kings Lynn Norfolk PE30 1AP	127a Norfolk Street		Kings Lynn	Norfolk		7000	100	8,400	160
9913450	NN000000025221131	The Eagle 110 Norfolk Street Kings Lynn Norfolk PE30 1AQ	The Eagle		110 Norfolk Street	Kings Lynn	Norfolk	38350	575.25	70,000	1330.00
9913595	NN000000023531037	46 High Street Kings Lynn Norfolk PE30 1BE	46 High Street		Kings Lynn	Norfolk		33000	495	23,000	437
9913639	NN000000020920031	22 New Conduit Street Kings Lynn Norfolk PE30 1DL	22 New Conduit Street		Kings Lynn	Norfolk		22000	330	22,250	423
9913639	NN000000025140004	23 New Conduit Street Kings Lynn Norfolk PE30 1DE	23 New Conduit Street		Kings Lynn	Norfolk		27750	416.25	28,250	536.75
9913639	NN000000025140016	38 New Conduit Street Kings Lynn Norfolk PE30 1DL	38 New Conduit Street		Kings Lynn	Norfolk		30750	461.25	31,250	593.75
9913639	NN000000026800209	22 St Dominics Square Kings Lynn Norfolk PE30 1DT	22 St Dominics Square		Kings Lynn	Norfolk		14750	221.25	13,000	247.00
9913639	NN000000026801008	2 St Dominics Square Kings Lynn Norfolk PE30 1DT	2 St Dominics Square		Kings Lynn	Norfolk		24500	367.5	19,500	370.5
9913639	NN000000026801009	4 St Dominics Square Kings Lynn Norfolk PE30 1DT	4 St Dominics Square		Kings Lynn	Norfolk		25500	382.5	20,500	389.5
9913639	NN000000026800228	16 St Dominics Square Kings Lynn Norfolk PE30 1DT	16 St Dominics Square		Kings Lynn	Norfolk		14750	204.27	13,000	247.00

9913684	NN0000002522108	107 Norfolk Street Kings Lynn Norfolk PE30 1AQ	107 Norfolk Street	Kings Lynn	Norfolk	Norfolk	5500	100	7,700	146
9913719	NN0000002423028	Room 202 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 202	Chequer House		12 King Street	Kings Lynn	9700	145.5	199.5
9913728	NN00000027031015	1 Hanse House South Quay Kings Lynn Norfolk PE30 5GN	1 Hanse House	South Quay		Kings Lynn	Norfolk	11000	165	223
9913737	NN00000025220571	42 Norfolk Street Kings Lynn Norfolk PE30 1AH	42 Norfolk Street	Kings Lynn		Norfolk		6700	100	152
9913746	NN00000025140007	25 New Conduit Street Kings Lynn Norfolk PE30 1DE	25 New Conduit Street	Kings Lynn		Norfolk		27250	408.75	527.25
9913826	NN00000028411002	13 Tower Street Kings Lynn Norfolk PE30 1EJ	13 Tower Street	Kings Lynn		Norfolk		6600	100	152
9913862	NN00000025140011	30-36 New Conduit Street Kings Lynn Norfolk PE30 1DL	30-36 New Conduit Street	Kings Lynn		Norfolk		257500	3862.5	2793.0
9913924	NN00000025140006	24 New Conduit Street Kings Lynn Norfolk PE30 1DL	24 New Conduit Street	Kings Lynn		Norfolk		24500	367.5	475.0
9913942	NN00000023531549	120 High Street Kings Lynn Norfolk PE30 1DD	120 High Street	Kings Lynn		Norfolk		9800	147	200
9913951	NN00000025221095	106 Norfolk Street Kings Lynn Norfolk PE30 1AQ	106 Norfolk Street	Kings Lynn		Norfolk		7700	115.5	204.3
9914017	NN0000002522108B	105 Norfolk Street Kings Lynn Norfolk PE30 1AQ	105 Norfolk Street	Kings Lynn		Norfolk		8300	124.5	218.5
9914115	NN00000023531587	8 Saturday Market Place Kings Lynn Norfolk PE30 5DQ	8 Saturday Market Place	Kings Lynn		Norfolk		45750	686.25	950.00
9914142	NN00000028410078	Burger & Social 15-19 Tower Street Kings Lynn Norfolk PE30 1EJ	Burger & Social	15-19 Tower Street		Kings Lynn	Norfolk	28750	431.25	598.50
9914160	NN0000002092035B	35 Broad Street Kings Lynn Norfolk PE30 1DP	35 Broad Street	Kings Lynn		Norfolk		20250	303.75	308.75
9914160	NN00000020920399	39 Broad Street Kings Lynn Norfolk PE30 1DP	39 Broad Street	Kings Lynn		Norfolk		10250	153.75	163.40
9914198	NN00000025220957	Hot Pot 95 Norfolk Street Kings Lynn Norfolk PE30 1AQ	Hot Pot	95 Norfolk Street		Kings Lynn	Norfolk	10750	161.25	218.50
9914213	NN00000027031016	The Undercroft 2 Hanse House South Quay Kings Lynn Norfolk PE30 5GN	The Undercroft	2 Hanse House		South Quay	Kings Lynn	11000	165	238
9914269	NN00000025120231	The Granaries 21D Nelson Street Kings Lynn Norfolk PE30 5DY	The Granaries	21D Nelson Street		Kings Lynn	Norfolk	4150	100	158
9914287	NN00000026800251	1-5 St Dominics Square Kings Lynn Norfolk PE30 1DT	1-5 St Dominics Square	Kings Lynn		Norfolk		72000	1080	1102
9914296	NN00000026930192	41 St James Street Kings Lynn Norfolk PE30 5BZ	41 St James Street	Kings Lynn		Norfolk		9600	144	252
9914302	NN00000023530002	1st & 2nd Floors 79 High Street Kings Lynn Norfolk PE30 1BB	1st & 2nd Floors	79 High Street		Kings Lynn	Norfolk	11750	176.25	209.00
9914320	NN00000021420227	22-24 Church Street Kings Lynn Norfolk PE30 5EB	22-24 Church Street	Kings Lynn		Norfolk		9400	141	356
9914358	NN00000025140201	20 New Conduit Street Kings Lynn Norfolk PE30 1DL	20 New Conduit Street	Kings Lynn		Norfolk		18000	270	347
9914456	NN00000023532081	114 High Street Kings Lynn Norfolk PE30 1DD	114 High Street	Kings Lynn		Norfolk		23000	345	442
9914465	NN00000024230289	19 King Street Kings Lynn Norfolk PE30 1ET	19 King Street	Kings Lynn		Norfolk		15750	216.83	280.25
9914483	NN00000025220407	31 Norfolk Street Kings Lynn Norfolk PE30 1AL	31 Norfolk Street	Kings Lynn		Norfolk			183.75	270.75
9914492	NN00000028410082	21 Tower Street Kings Lynn Norfolk PE30 1EJ	21 Tower Street	Kings Lynn		Norfolk		12750	191.25	304.00
9914527	NN00000025220463	34-36A Norfolk Street Kings Lynn Norfolk PE30 1AH	34-36A Norfolk Street	Kings Lynn		Norfolk		8300	124.5	209.0
9914545	NN00000024210002	The Bank House Kings Staithe Square Kings Lynn Norfolk PE30 1JE	The Bank House	Kings Staithe Square		Kings Lynn	Norfolk	53750	806.25	285.00
9914554	NN00000023530739	61 High Street Kings Lynn Norfolk PE30 1AY	61 High Street	Kings Lynn		Norfolk		23500	352.5	346.8
9914572	NN0000002353096A	81 High Street Kings Lynn Norfolk PE30 1BB	81 High Street	Kings Lynn		Norfolk		33500	502.5	494.0
9914607	NN00000025221015	Grnd Flr 134 Norfolk Street Kings Lynn Norfolk PE30 1AU	Grnd Flr	134 Norfolk Street		Kings Lynn	Norfolk	17000	255	228
9914625	NN00000025220321	27 Norfolk Street Kings Lynn Norfolk PE30 1AL	27 Norfolk Street	Kings Lynn		Norfolk		6800	100	181
9914634	NN00000028411012	Waffleopolis 25-27 Tower Street Kings Lynn Norfolk PE30 1EJ	Waffleopolis	25-27 Tower Street		Kings Lynn	Norfolk		195	271
9914652	NN00000028451028	2nd Flr - Office 208 27-28 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ	2nd Flr - Office 208	27-28 Tuesday Market Place		Kings Lynn	Norfolk	8800	132	204
9914670	NN00000025221004	97 Norfolk Street Kings Lynn Norfolk PE30 1AQ	97 Norfolk Street	Kings Lynn		Norfolk		7600	114	152
9914723	NN00000025221697	15 Norfolk Street Kings Lynn Norfolk PE30 1AN	15 Norfolk Street	Kings Lynn		Norfolk		16750	251.25	380.00
9914750	NN00000023531924	88-89 High Street Kings Lynn Norfolk PE30 1BL	88-89 High Street	Kings Lynn		Norfolk		53000	795	798

9914788	NN000000023531394	109-110 High Street Kings Lynn Norfolk PE30 1DA	109-110 High Street	Kings Lynn	Norfolk				36250	543.75	37,750	717.25
9914797	NN00000002353057A	47 High Street Kings Lynn Norfolk PE30 1BE	47 High Street	Kings Lynn	Norfolk				23750	356.25	19,000	361.00
9914803	NN00000002423056B	8 King Street Kings Lynn Norfolk PE30 1ES	8 King Street	Kings Lynn	Norfolk				12750	191.25	12,250	232.75
9914812	NN000000024231061	Room 110 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 110	Chequer House	12 King Street	Kings Lynn				176.25	11,750	223.25
9914859	NN000000020790001	26 Blackfriars Street Kings Lynn Norfolk PE30 1NN	26 Blackfriars Street	Kings Lynn	Norfolk				12000	180	14,000	266
9914868	NN000000023531252	102 High Street Kings Lynn Norfolk PE30 1BW	102 High Street	Kings Lynn	Norfolk				16000	240	16,500	314
9914877	NN000000025221216	120 Norfolk Street Kings Lynn Norfolk PE30 1AP	120 Norfolk Street	Kings Lynn	Norfolk				9400	141	11,250	214
9914895	NN000000028450107	The Maids Head 7 Tuesday Market Place Kings Lynn Norfolk PE30 1JL	The Maids Head	7 Tuesday Market Place	Kings Lynn	Norfolk			27500	412.5	46,000	874.0
9914910	NN000000024231003	Room 101 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 101	Chequer House	12 King Street	Kings Lynn			11500	172.5	11,500	216.5
9914939	NN000000023530955	Store 3582 80 High Street Kings Lynn Norfolk PE30 1DD	Store 3582	80 High Street	Kings Lynn	Norfolk			23000	345	18,000	342
9914948	NN00000002522115B	115 Norfolk Street Kings Lynn Norfolk PE30 1AP	115 Norfolk Street	Kings Lynn	Norfolk				6200	96.44	9,700	184.30
9914966	NN00000002522043A	32 Norfolk Street Kings Lynn Norfolk PE30 1AH	32 Norfolk Street	Kings Lynn	Norfolk				8000	120	11,250	214
9914975	NN000000025220302	26 Norfolk Street Kings Lynn Norfolk PE30 1AL	26 Norfolk Street	Kings Lynn	Norfolk				8300	117.34	11,500	216.50
9914993	NN00000002522154B	100 Norfolk Street Kings Lynn Norfolk PE30 1AQ	100 Norfolk Street	Kings Lynn	Norfolk				17000	255	22,500	428
9915003	NN000000026091004	Purfleet Brasserie 19 Purfleet Street Kings Lynn Norfolk PE30 1ER	Purfleet Brasserie	19 Purfleet Street	Kings Lynn	Norfolk			12250	154.05	14,000	266.00
9915012	NN000000025221273	126 Norfolk Street Kings Lynn Norfolk PE30 1AP	126 Norfolk Street	Kings Lynn	Norfolk				7900	118.5	9,500	180.5
9915021	NN00000002353062B	52 High Street Kings Lynn Norfolk PE30 1BE	52 High Street	Kings Lynn	Norfolk				23500	352.5	18,500	351.5
9915030	NN000000025221014	Grd Floor At 6B Norfolk Street Kings Lynn Norfolk PE30 1AR	Grd Floor At	6B Norfolk Street	Kings Lynn	Norfolk			27250	408.75	16,000	304.00
9915059	NN000000024231004	Room 302 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 302	Chequer House	12 King Street	Kings Lynn			51000	765	42,500	808
9915101	NN000000024231005	Room 301 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 301	Chequer House	12 King Street	Kings Lynn			9300	139.5	11,250	213.8
9915101	NN000000024230020	Room 211 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 211	Chequer House	12 King Street	Kings Lynn			10250	153.75	11,250	213.75
9915101	NN000000024231065	Room 003 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 003	Chequer House	12 King Street	Kings Lynn				356.25	25,250	473.75
9915101	NN000000024231025	Room 207 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 207	Chequer House	12 King Street	Kings Lynn			7800	117	8,500	162
9915101	NN000000024230026	Room 201 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 201	Chequer House	12 King Street	Kings Lynn			8100	121.5	8,800	167.2
9915101	NN000000024231026	Room 208 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES	Room 208	Chequer House	12 King Street	Kings Lynn			7800	117	8,500	162
9915110	NN000000023531017	1-2 High Street Kings Lynn Norfolk PE30 1BX	1-2 High Street	Kings Lynn	Norfolk				15500	188.55	16,000	304.00
9915148	NN00000002129036A	The Lattice House 37-39 Chapel Street Kings Lynn Norfolk PE30 1EG	The Lattice House	37-39 Chapel Street	Kings Lynn	Norfolk			60000	722.47	53,500	1016.50
9915157	NN000000020790237	10 Blackfriars Street Kings Lynn Norfolk PE30 1NN	10 Blackfriars Street	Kings Lynn	Norfolk				9000	119.84	9,400	176.60

Appendix 6

Draft SLA with Borough Council of King's Lynn and West Norfolk

Dated xx/xx/xxxx

KING'S LYNN BUSINESS IMPROVEMENT DISTRICT: SERVICE LEVEL AGREEMENT

TERM 3, YEAR 1

(VERSION 1: APRIL 2027)

Between

Borough Council of King's Lynn & West Norfolk (BCKLWN)

- and -

King's Lynn BID Group Ltd t/a Discover King's Lynn

For the period 1 April 2027 to 31 March 2032

Definitions

BCKLWN:	The Billing Authority for the purposes of the Local Government Act 2003 and responsible for collecting the BID Levy and administering the BID Revenue Account.
BID Levy:	Amount payable by ratepayers in the BID area under the BID Regulations and Levy Rules
BID Period:	1 April 2027 to 31 March 2032
BID Regulations:	The Local Government Act 2003 Part 4 and the Business Improvement Districts (England) Regulations 2004 SI 2004.2443
BID Year:	The period starting 1 April and ending 31 March
King's Lynn BID Ltd:	Known as King's Lynn BID Ltd t/a Discover King's Lynn - The body responsible for the operation of the BID and for using the BID Levy for the purposes of achieving the BID Arrangements.
NNDR:	National Non-Domestic Rates
Rating List:	The Non-Domestic Rating List 2026 as compiled and maintained by the His Majesty's Revenue and Customs Valuation Office

1 Service Level Agreement

- 1.1 This SLA details the arrangements for the billing, collection and recovery of the BID Levy and the general arrangements as to the relationship to be established between BCKLWN and King's Lynn BID Ltd for the duration of the BID.

The purpose of this Agreement is to:

- establish the procedure for setting the BID Levy;
- confirm the basis upon which BCKLWN will be responsible for collecting the BID Levy;
- set out the enforcement mechanisms for collection of the BID Levy;
- set out the procedures for accounting and payment of the BID Levy;
- provide for the monitoring and review of the collection of the BID Levy; and
- confirm the manner in which BCKLWN expenses incurred in collecting the BID Levy shall be paid.

2 BID Levy Rules

- 2.1 The BID Levy for the five-year period of the BID is initially calculated based on the property's Rateable Value (RV) as shown in the 2026 Rating List at the BID start date of 1 April 2027. The 2026 RV will be used for the duration of the BID, subject to the exceptions at 2.6.

- 2.2 The BID Levy will be charged as follows:

Property and RV	Annual BID Levy
RV £7,500 or less*	No Levy
RV over £7,500	1.9% of RV
Exclusions: • Places of Religious Worship	No Levy

**Any property with a Rateable Value of £0 will be assumed to have a Rateable Value of £1 for the purpose of the BID Levy*

- 2.3 Changes to properties and RVs received after the BID start date of 1 April 2027 will be

dealt with in the same way as they are for NNDR accounts and will be based on 2026 RVs (subject to 2.6 below).

- 2.4 Where a property RV is adjusted, the BID Levy will be recalculated from the date of the change and based on the new RV and will be based on 2026 RVs (subject to 2.6 below).
- 2.5 Properties deleted from the Rating List will no longer be charged the BID Levy from the date they are deleted.
- 2.6 The RV in a Rating List subsequent to the 2026 Rating List is only to be used where there is a change of use or physical change to a property or hereditament including new construction, merger, sub-division, extensions, and refurbishment, where the hereditament has no entry in the 2026 list but is shown in a later Rating List.
- 2.7 The BID Levy is chargeable on a daily basis and is payable by the party liable to pay NNDR for the property on that day, except where:
- The liable party is a Company In Administration, and
 - All or part of the BID Levy is unpaid,
- in which case the Owner of the Property (as defined in the Non-Domestic Rates legislation) will be requested to pay the BID Levy.
- 2.8 Any change in the party liable to pay NNDR during the year will result in the liability to pay the BID Levy being altered from the same date.

3 Collection of the BID Levy from Levy Payers

- 3.1 BCKLWN will issue the BID Levy invoice to levy payers on, or as soon as reasonably practicable before or after, 1 April for each year.
- 3.2 King's Lynn BID Ltd will supply BCKLWN with the necessary financial and contact information by 15 February of each year in the form of an annual leaflet to allow BCKLWN to issue the BID invoices for the forthcoming BID year.
- 3.3 The BID Levy Invoice will be sent under separate cover to the NNDR Bill.

- 3.4 The BID Invoice will be dated 1 April of the BID year.
- 3.5 The BID Levy is payable by one payment. In exceptional circumstances BCKLWN may agree an alternative payment arrangements with the BID Levy payer.
- 3.6 The BID Levy is payable by Direct Debit, Bank Transfer, Online or over the telephone by Debit or Credit Card.
- 3.7 If payment is not received within 14 days of the due date, BCKLWN will commence recovery proceedings in accordance with Section 4 of this agreement.

4 Recovery and Enforcement of the BID Levy

- 4.1 BCKLWN will use the statutory recovery and enforcement procedures for NNDR as the recovery and enforcement procedures for payment of the BID Levy.
- 4.2 Subject to the table at 4.3, BCKLWN will decide the most appropriate timing of recovery action.
- 4.3 BCKLWN will use the outline recovery process as below, including any special conditions:

Recovery Stage	When Used	Special Conditions
Reminder	Minimum of 14 days after the payment due date	No Reminders to be issued with a value under £5
Summons	Minimum of 17 days after Reminder issued	None
Liability Order	Obtained in the Magistrates court following the issue of a Summons	Costs are payable by the debtor
Post Liability Order action	Following the issue of a Liability Order – can include Payment Plans, referral to Enforcement Agents or action in the Committal Court	Any action will aim to collect the outstanding debt within the BID year Committal Action incurs significant costs for the BID Group and will only be

		commenced with the prior agreement of King's Lynn BID Ltd
Write Off	When all enforcement action has failed	A list of proposed Write Offs will be sent by BCKLWN to King's Lynn BID Ltd for authorisation on a quarterly basis. BCKLWN are authorised to write off any small balance amount with a value up to and including £10.00 without authorisation from King's Lynn Bid Ltd

5 The BID Revenue Account – Payments to King's Lynn BID Ltd

- 5.1 BCKLWN will keep a BID Revenue Account for collection of the BID Levy in accordance with regulations and accounting codes of practice in force at the time.
- 5.2 Before 30 April each year BCKLWN will provide King's Lynn BID Ltd with an estimate of the amount of BID Levy it anticipates collecting during the financial year, adjusted for the assumed Collection Rate and the percentage payment as shown in Appendix A.
- 5.3 King's Lynn BID Ltd will then provide an invoice to BCKLWN for the agreed proportion of the expected levy, by way of a service charge.
- 5.4 BCKLWN will invoice King's Lynn BID Ltd separately in April for an amount equivalent to their costs as shown in Appendix B.
- 5.5 Before 30 April of the following year, BCKLWN will calculate a final outturn figure for the BID Levy collected during the prior year. If the actual BID Levy collected is less than the payments made to King's Lynn BID Ltd, an invoice will be issued to King's Lynn BID Ltd for the difference. If it is more, King's Lynn BID Ltd will issue an invoice to BCKLWN for this amount.

Invoice Schedule		
Period	Amount Due	Paid
1 April to 31 March	An amount as shown at Appendix A, Table 3, less costs as shown in Appendix B, Table 1	End of April of the BID Year
Residual Balance	The difference between the actual BID Levy collected (A) and the amounts paid as above (B), providing A is greater than B	End of April in the next BID Year

- 5.6 King's Lynn BID Ltd may invoice BCKLWN for amount greater than that shown in the payment schedule if that amount has been collected and both parties agree it reasonable to do so.
- 5.7 King's Lynn BID Ltd and BCKLWN may also jointly agree payment of a lesser amount than that shown in the initial payment schedule.
- 5.8 The payment schedule for each subsequent BID Year will be agreed with the BID Group by the end of March of the preceding year and will consider any lessons learned about collection performance and issues for any prior BID years.

6 The BID Revenue Account - Costs

- 6.1 BCKLWN will invoice King's Lynn BID Ltd for their costs relating to the billing, collection and recovery of the BID Levy, and any other costs or deductions. These are shown at Appendix B.
- 6.2 All costs will be liable to VAT where applicable and in the usual manner, and subject to BCKLWN's normal payment terms.

7 Monitoring

- 7.1 At the start of each BID year BCKLWN will provide an initial list to King's Lynn BID Ltd of all the BID Levy Payers, the property address and the amount of the Levy due.

- 7.2 During each BID year, BCKLWN will provide quarterly Management Information to King's Lynn BID Ltd including:
- Total amount of the BID Levy due for the year
 - Total amount of the BID Levy collected for the year
 - An updated list of levy payers as at the end of the previous quarter
 - Recovery action taken
 - Individual Levy accounts in arrears (at Summons stage or later)
 - Cases recommended for Committal Action, with details of the Costs the BID Group would incur
 - Any proposed Write Offs for the BID Board to authorise
- 7.3 During each BID year, BCKLWN and King's Lynn BID Ltd will hold quarterly liaison meetings to discuss collection and recovery of the BID Levy.
- 7.4 BCKLWN will provide King's Lynn BID Ltd with an annual statement of the BID Revenue Account within three months of the end of each BID year.
- 7.5 The BID Revenue Account will be subject to the normal internal and external audit arrangements of both BCKLWN and King's Lynn BID Ltd and both parties agree to co-operate with any audit requests.

8 Other Items

- 8.1 Any requests made under the Data Protection Act 1998 or Freedom Of Information Act 2000 will be dealt with by either BCKLWN, King's Lynn BID Ltd or jointly depending on where the relevant information is held, within the timescales prescribed in the regulations. BCKLWN will notify King's Lynn BID Ltd of any such requests received.
- 8.2 King's Lynn BID Ltd is responsible for answering all queries relating to the BID, with the exception of those in relation to the billing, collection and recovery of the BID Levy which will be handled by BCKLWN.
- 8.3 King's Lynn BID Ltd will provide suitable contact details for BCKLWN to refer queries to, and will deal with any queries raised within five working days.

8.4 BCKLWN will provide suitable contact details for queries from King's Lynn BID Ltd. BCKLWN will deal with any queries raised within five working days.

8.5 Any court costs incurred in by BCKLWN recovering the BID Levy, beyond the standard £0.50 Liability Order costs, will be met by King's Lynn BID Ltd. These costs will be discussed and agreed in advance of being incurred.

9 Third Party Rights

9.1 No one other than a party to this agreement shall have any right to enforce any of its terms

10 Dispute Resolution

10.1 If a dispute arises out of or in connection with this agreement or the performance, validity or enforceability of it then the parties shall follow the procedure set out in this clause:

10.1.1 Either party shall give to the other written notice of the Dispute, setting out its nature and full particulars (Dispute Notice), together with relevant supporting documents. On service of the Dispute Notice, both parties shall attempt in good faith to resolve the Dispute;

10.1.2 If both parties are for any reason unable to resolve the Dispute within 30 days of service of the Dispute Notice, the Dispute shall be referred to BCKLWN's s151 Officer, and King's Lynn BID Ltd's Chairman who shall attempt in good faith to resolve it; and

10.1.3 If BCKLWN's s151 Officer and King's Lynn BID Ltd's Chairman are for any reason unable to resolve the Dispute within 30 days of it being referred to them, the parties will attempt to settle it by mediation. To initiate the mediation, a party must serve notice in writing (ADR notice) to the other party to the Dispute, requesting mediation. The mediation will start not later than 30 days after the date of the ADR notice.

10.2 The commencement of mediation shall not prevent the parties commencing or continuing proceedings in relation to the Dispute under clause 9 which shall apply at all times.

11 Governing law

This agreement and any dispute or claim arising out of or in connection with it or its subject matter or formation (including non-contractual disputes or claims) shall be governed by and construed in accordance with the law of England and Wales.

12 Signatories

Signed on behalf of the Borough Council of King's Lynn and West Norfolk

_____ (Signature)

_____ (Name)

_____ (Date)

Signed on behalf of King's Lynn BID Ltd

(Signature)

_____ (Name)

_____ (Date)

APPENDIX A: PAYMENTS

Table 1 **Anticipated BID Levy Term 3, Year 1**

	Number	RV	Levy
Properties with an RV <=£7,500		£	£0
Total for BID Levy		£	£
<i>Exempt Properties</i>		£	£
<i>Total Properties in BID Area</i>		£	£

Table 2 **Anticipated BID Levy Collection – Term 3, Year 1**

1	Gross Anticipated BID Levy (Table 1)	£
2	Apply Collection Rate of 97.5% (allowance for losses and bad debt)	£

Table 3 **Payments of the BID Levy to the BID Group – Term 3, Year 1**

Period	Basis	Amount	Date Paid
1 April to 31 March	80% of the Annual BID Levy (Shown in Table 2 Line 2)	£	By 30/04/2027
During 2026/2027	Amounts collected above 80%, in increments of 5%	TBC	As collected
Residual Balance	Any balance of the BID Levy Owing To / From the Bid Group	TBC	By 30/04/2028

APPENDIX B: COSTS

Table 1 Cost of Collection - officer time, postage and annual software costs

Item	Description	Calculation	Total
Officer Time	Officer time needed to manage and maintain the BID system and collect the BID Levy	x hours at £x an hour	£
Annual Invoices	Production of the Annual Invoices for the BID Levy	x at x each	£
Recovery Notices	Production of Recovery Notices for the BID Levy	Est x at x each	£
Summonses	Postage of Summonses for BID Recovery	Est x at x each	£
Total			£